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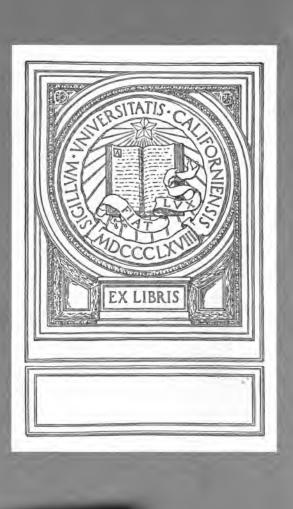
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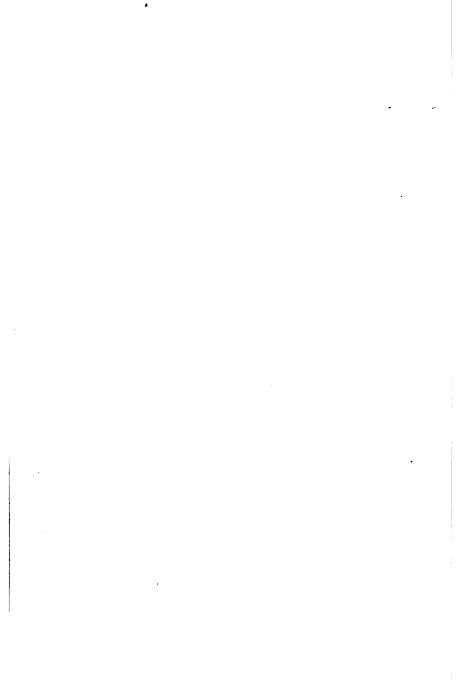
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Horan Mann

HORACE MANN,

THE EDUCATOR.

By ALBERT E. WINSHIP.





THIRD EDITION.

BOSTON:
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1806

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To Benry Barnard,

THE

MOST DISTINGUISHED EDUCATIONAL CONTEMPORARY

OF

HORACE MANN,

AND THE

MOST EMINENT LIVING EDUCATOR, THIS TRIBUTE TO

MR. MANN IS AFFECTIONATELY

DEDICATED BY THE

AUTHOR.

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PREFACE.

Great men are rare. Mute, inglorious Miltons may be numerous, but greatness, as the world views it, must be judged from the way in which emergencies are met. I Horace Mann was a great educator because he met a

great educational emergency. -

With some characters greatness is linked to a single event. Columbus discovered America, Wellington defeated Napoleon at Waterloo, Perry wrote, "We met the enemy and they are ours." With others it is an inherited reputation of which few have any definite estimate as to the merit of the popular verdict. Walpole and Pitt in England, John Hancock and Charles Sumner in America are securely anchored in the public mind though few can give a reason for the admiration that is in them. Horace Mann's reputation is largely of the latter class. His name is a household word among teachers and yet few can tell aught of the man or of his work.

The one hundredth anniversary of his birth (May 4, 1896) should make this entire year a memorial season so far as to give every teacher and every school acquaintance with the essential features of his character and with

the leading characteristics of his work.

There is one great monument to this leader in the "Life and Works of Horace Mann," in five volumes edited by his widow and published by Lee & Shepard, Boston. Without these volumes comparatively little could now be written of his life. His correspondence was voluminous and confidential, giving details regarding his contests and he was one of the few men fortunate enough to keep a good diary. The correspondence and the diary were both available when Mrs. Mann wrote this "Life," and for the service here rendered the educational public owes her a debt of gratitude. These volumes also contain his reports and addresses. Unfortunately many who would gladly know of Horace Mann cannot afford to buy the five volumes, and many will re-

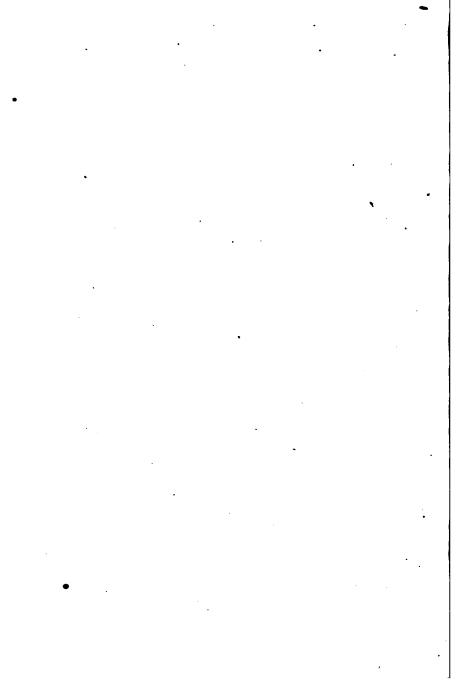
gret that they do not contain the great controversy with the "Thirty-one Boston Masters." An inexpensive book upon "Horace Mann, the Educator" should cer-

tainly be available.

The author would acknowledge his indebtedness to the "Life and Works" by Mrs. Mann. No apology is made for the absence of reference footnotes—since no claim is entered to skill in "the laboratory method in history," nor for the absence of a literary or historical style which requires the pruning and polishing of sentences; nor for the unusual freedom in the expression of opinion. The facts are closely verified, the winnowing has been done with some care, whatever bears no relation to his educational service being eliminated. Beyond that the thought has been to give the author's view of the man, his work and his times in a condensed and readable form, with convictions rather than pretensions.

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CHAPTER I.

A GREAT EDUCATOR.

By universal consent Horace Mann is the edu 🔽 cator of the century. His is the name to conjure with in the forests of Michigan or the everglades of Florida, in the council of London or with the ministry of Prussia. People in school and out know that Washington is the father of his country, Lincoln the savior of the Union, Franklin the revealer of electricity, Webster the orator, and Horace Mann the educator. But, alas, they do not know much about this educator or his work. The most prominent statue in Boston, placed by the Commonwealth in front of the state house is an imposing bronze figure of Horace Mann. His twelve reports to the State Board of Education are the rarest and most valuable educational works lin our language.

Hon. Anson P. Burlingame was a visitor at a session of the London city council when an educational appropriation was voted down by a decided majority. Then a member arose and read extracts from one of the reports of Horace Mann whereupon the city council of London reconsidered its action and made the appropriation. Such was the influence of Horace Mann in foreign parts.

After his retirement from office, business men of Boston presented him with a purse of two thousand dollars as a slight token of their appreciation of the service he had rendered the cause of education.

Why should one man, in no adequate sense a

teacher or a philosopher, no single sentence of whose writings lives as the keynote to his service or wisdom, be singled out to carry the honor and exert the educational influence of the century in American life? It is easier to ask this question than to answer it. No one has yet analyzed that strain in human nature by which Washington carries in his name the honor and glory of the he: roic generals, statesmen and patriots of the Revolution, or Grant the generalship of the Civil War or John Brown the abolition enthusiasm of his There are always many men who contime. tribute to the success of any great cause, and some one among them receives the honor won by all. In that great educational contest out of which the normal school's were born and the common school system of Massachusetts developed, Cyrus Pierce was the great teacher, Edmund Dwight the organizer of the State Board of Education, and the founder of the normal schools through his gift of \$10,000, but the devotion of Charles Sumner, Theodore Parker, and Samuel J. May, the benefactions of Edmund. Dwight and Josiah Quincy, and the administrative wisdom of Barnas Sears and George S. Boutwell are all merged in the name of Horace Mann. This could not be changed if we would. Who would change it if he could?

There must be some reason for this trait in human nature. There must have been something in the personality or experience of Mr. Mann to give him such distinction. It is safe to say that no teacher could have won such laurels, nor could he have earned his permanent distinction merely as secretary of the Board of Education. While he did not owe his reputation to his eloquence, literary brilliancy, professional training, statesmanship, religious conviction, temperance zeal, abolition enthusiasm, or personal friend-

ships, he could not have been what he was with

any of these factors omitted.

H It is customary for the uninformed to attribute Mr. Mann's eminence to the fact that he sacrificed brilliant professional and political prospects to devote himself to the cause of education, and to consider this honor the due reward of such This is only partly true. He was al. 4 Boston lawyer and president of the Massachusetts Senate when he accepted the secretaryship of the Board of Education at a salary of \$1,500 a year; but there was no prospect of immediate political advancement for him, and for the last three years of his practice he had slept in his little law office, and more than one-half the days found him without sufficient money to buy even a meagre luncheon. This last fact was due partly to his light income, but more to the heavy indebtedness incurred by indorsing for a brother, whose financial failure placed heavy burdens upon him. Again, he had every reason to suppose that the salary would be \$2,500 the first year and rise to \$3,000. There were greater sacrifices than he anticipated. The opportunity developed elements of character, brilliant talents of voice and pen, intensified the friendships of such men as Josiah Quincy, Charles Sumner, Henry Wilson, > Edward Everett, and Theodore Parker, and ultimately won for him such personal and political popularity as to give him the seat in Congress when John Quincy Adams fell in his place in the National House of Representatives, and enabled him to secure reëlection against the most tyrannical dictation of Daniel Webster and the entire political management at his command.

If I may be allowed to put in a single phrase my estimate of the characteristics that made Mr. Mann an educational leader I would say it was

his power to make and command a crisis.

CHAPTER II.

AT HOME AND AT SCHOOL.

On March 2, 1778, an exceptionally intelligent village in Southern Massachusetts was incorporated as a town and was named after that great genius and statesman, Benjamin Franklin. Some enterprising citizen sent word to Mr. Franklin that it would give great satisfaction to the people if he would present to the town a bell for the church, in appreciation of the honor. Mr. Franklin said that he hoped a people who would name a town for him would have more regard for "sense than sound" and he preferred to give them a public library of five hundred volumes. Eighteen years later, May 4, 1796, Horace Mann was born in a humble farmhouse, and that library of Franklin's was the chief factor in giving the world the studious, scholarly, devoted, aggressive educational leader of America.

Until nearly twenty years of age he never went to school more than a few weeks in midwinter, and then to instructors who were "very good people but very poor teachers." The town did not then furnish "free text-books" and the lad worked many a half-day braiding straw for hats to get the money to buy spelling-book, arithmetic and reader. His father died when he was but thirteen and the boy worked thereafter for the support of the family.

When nearly twenty he came to know an inspiring classical teacher who convinced him that a college course was possible, and within six months from the time he first saw a Latin gram-

mar he was admitted to the sophomore class of Brown University. It was such a six months of study as has rarely been known in America, and it broke his health for life. Nor was this the only evidence of the scholastic strength and brilliancy of Horace Mann. Although he entered the class with no adequate preparation and no literary culture, with all the traditional prejudices against the "short cut" students and those uncultured, he soon led his class and graduated far in advance of any other student. Upon graduating at the age of twenty-three, he remained at Brown as an instructor in Greek and Latin for three years. During his college years he taught country schools a few weeks each winter.

Through life, Horace Mann was inclined to refer to the trials and denials of his boyhood, to the poor teaching and lack of opportunities as great misfortunes, causing irreparable loss; but it is an open question whether he did not owe more to the first twenty years of his life in which there was developed hunger for knowledge, craving for opportunity which necessitated his reading hisfories and other works adapted to men rather than children, listening to such mighty sermons as only/an Emmons of that day could preach, thinking upon and rebelling against them all the week.—than he could have owed to any method of instruction that would have monopolized his thought or, rather, have diverted his mind to books or even to nature through these years.

From the day he entered college, he never had an hour for his mind to lie fallow. Speaking of these years he said,—"Yet with these obstructions, I had a love of knowledge which nothing could repress. An inward voice raised its plaint forever in my heart for something nobler and better; and if my parents had not the means to give me knowledge, they intensified the love of it.

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They always spoke of learning and learned men with enthusiasm and a kind of reverence. I was taught to take care of the few books we had, as though there was something sacred about them. I never dog-eared one in my life, nor profanely scribbled upon title-pages, margin, or fly-leaf; and would as soon have stuck a pin through my flesh

as through the pages of a book."

All this denial and his life with his mother produced a character of which any man might well be proud. "I have always been exempt from what may be called common vices. I was never intoxicated in my life; unless, perchance, with joy or anger. I never swore; indeed, profanity was always most disgusting and repulsive to me. And (I consider it almost a climax) I never used the 'vile weed' in any form. I early formed the resolution to be a slave to no habit." Speaking in later life of his vouthful longing for more education, he said,—"I know not how it was; its motive never took the form of wealth or fame. It was rather an instinct which impelled towards knowledge, as that of migratory birds impels them northward in springtime. All my boyish castles in the air had reference to doing something for the benefit of mankind. The early precepts of benevolence, inculcated upon me by my parents, flowed out in this direction; and I had a conviction that knowledge was my needed instrument."

Referring to his financial limitations in college, he wrote his sister at the time,—"If the children of Israel were pressed for 'gear' half so hard as I have been, I do not wonder they were willing to worship a golden calf. It is a long time since my last ninepence bade good-by to its brethren; and I suspect the last two parted on no very friendly terms, for they have never since met together. Poor wretches! never did two souls stand in greater need of mutual support and consolation."

No study of the life of Horace Mann would be complete that left out his tribute to his mother, for whom he worked and with whom he lived so incessantly after the death of his father. "Principle, duty, gratitude, affection, have bound me so closely to that parent whom alone Heaven has spared me, that she seems to me rather a portion of my own existence than a separate and independent being. I can conceive no emotions more pure, more holy, more like those which glow in the bosom of a perfected being, than those which a virtuous son must feel towards an affectionate mother. She has little means of rendering him assistance in his projects of aggrandizement, or in the walks of ambition; so that his feelings are uncontaminated with any of those earth-born passions that sometimes mingle their alloy with his other attachments. How different is the regard which springs from benefits which we hope hereafter to enjoy, from that which arises from services rendered and kindnesses bestowed even before we were capable of knowing their value! It is this higher sentiment that a mother challenges in a son. For myself, I can truly say that the strongest and most abiding incentive to excellence by which I was ever animated. sprang from that look of solicitude and hope, that heavenly expression of maternal tenderness. when, without the utterance of a single word, my mother has looked into my face, and silently told me that my life was freighted with a two-fold being, for it bore her destiny as well as my own. And as truly can I say that the most exquisite delight that ever thrilled me was, when some flattering rumor of myself had found its way to her ear, to mark her readier smile, her lighter step, her disproportionate encomiums on things of trivial value, when I was secretly conscious that her altered mien was caused by the fountains of pleasure that were pouring their sweet waters over her heart."

Mr. Mann's theme for his valedictory at graduation was "The Progressive Character of the Human Race." This was really the one theme upon which he wrote and thought and talked through life. At the age of twenty-five, he entered the law school at Litchfield, Conn. One of his mates at the law school has described him as a young man with massive brow, high arching head, and mild bright eye. He ranked as the best whist player and the best lawyer in the institution. His training for his profession fitted him for a life of miscellaneous usefulness and occasional brilliancy rather than for that of a plodding lawyer, for devotion to humanity rather than to professional aspiration.

Ten years of legislative life must demoralize the professional practice of any thoroughly conscientious and honorable man. Legislative experience to be of professional advantage must be associated with the business side of the legislation rather than the philanthropic. Mr. Mann's legislative tastes, convictions and associations were better adapted to make him useful to humanity than financially successful as a lawyer.

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CHAPTER III.

LAW AND LEGISLATURE.

At the age of twenty-seven, Mr. Mann was admitted to the bar and began practice in Dedham. While never a great success financially, the court records show that he won four out of five of the cases that he tried. It was a financial misfortune that he would never try a case in which he did not believe that he was in the right. fully appreciated that a man will pay a much larger sum to have a wrong cause advocated than a right, and that it lessens the popularity of an attorney to be thought good rather than smart. to care more for being right than for winning. In the fourteen years, he seems never to have had a case that brought him large returns or high honors, but his record for winning his cases has few parallels. He held that an advocate loses his highest power when he loses the ever-conscious conviction that he is contending for the truth; that though the fees or fame may be a stimulus, yet that a conviction of being right is itself creative of power, and renders its possessor more than a match for antagonists otherwise greatly his superiors. He used to say that in his conscious conviction of right there was a magnetism; and he only wanted an opportunity to be put in communication with a jury in order to impregnate them with his own belief. Beyond this, his aim always was, before leaving any head or topic in his argument, to condense its whole force into a vivid epigrammatic point, which the jury could + not help remembering when they got into the

jury-room; and, by graphic illustration and simile, to fasten pictures upon their minds, which they would retain and reproduce after abstruse arguments were forgotten. He endeavored to give to each one of the jurors something to be "quoted" on his side, when they retired for consultation. He argued his cases as though he was in the jury-room itself, taking part in the deliberations that were to be held there. From the confidence in his honesty, and those pictures with which he filled the air of the jury-room, came his uncommon success. The fourth year in Dedham he was elected to the Legislature, and his first speech was one of those masterly efforts which establish a reputation that endures.

Most of the misfortune that came to Mr. Mann in public life was associated directly or indirectly with his religious views. The mighty preaching of Doctor Emmons turned him, as a youth, against the evangelical faith, and inspired a purpose to champion liberality of thought on every occassion.

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His first legislative honors were won, in 1827, in his great speech in defence of religious liberty in opposition to a scheme by which close corporations could secure the income of certain property forever to the support of particular creeds. From that hour he was again and again bitterly antagonized by the evangelical press and leaders, while at the same time he was unable to retain the unwavering support of those whom he championed.

His last days were saddened beyond description by a cruel sentence written by Theodore Parker, one of his best friends, in which he expressed regret at Mr. Mann's religious attitude at Antioch College, saying that he regretted that Mr. Mann had forgotten that in religion as in mathematics a straight line is the shortest distance between two points.

The town of Dedham did him the honor to send him to the Legislature for six successive years, as long indeed as he lived in that town. At the age of thirty-seven (1833) he moved to Boston, and the same year that senatorial district honored him, as few have been honored in political life, by sending him immediately to the State Senate, where he remained four years, the last two years as president of that body.

During his legislative life he gave much attention to philanthropic matters, especially to those connected with the care of the defective classes. To him was largely due the establishment of the Worcester Lunatic Asylum. He was one of the most ardent champions in the cause of the deaf and dumb. While engaged in efforts to ameliorate the condition of the unfortunate classes he became convinced that the greatest need in America was the better education of all children and youth; and he became the legislative champion of the plans of Edmund Dwight, James G. Carter and Robert Rantoul. Jr., for the establishment of

During his college course he became much attached to the young daughter of Doctor Messer in whose family he lived, and ten years later, while he was practising law in Dedham, she became his wife. Speaking of her an intimate friend said, "When I knew his wife personally (I had long known her through him) I was indeed rejoiced that such an angelic being had been created to be his comfort, solace, joy and happiness. She was extremely delicate in health, and called forth the tenderest care. This fostering, protecting, caressing care, she had, of course, in perfection."

a Board of Education.

Their life together was brief, and when she died, it seemed as though there was for him no consolation. He describes his emotions as no

one else could do: "Amid the current of conversation, in social intercourse or the avocations of business, in the daily walk of life, it is never but half forgotten; and the sight of an object, the utterance of a word, the tone of a voice, re-opens upon me the mournful scene, and spreads around me with electric quickness, a world of gloom. During that period, when, for me, there was a light upon earth brighter than any light of the sun, and a voice sweeter than any of Nature's harmonies. I did not think but that the happiness which was boundless in present enjoyment would be perpetual in duration. Do not blame my ungrateful heart for not looking beyond the boon with which Heaven had blessed me; for you know not the potency of that enchantment. My life went out of myself. One after another, the feelings which had before been fastened upon other objects loosened their strong grasp, and went to dwell in the sanctuary of her holy and beautiful nature. Ambition forgot the applause of the world for the more precious gratulations of that approving voice. Joy ceased its quests abroad; for at home there was an exhaustless fountain to slake its renewing thirst. There imagination built her palaces, and garnered her choicest treas-She too supplied me with new strength for toil and new motives for excellence. Within her influence, there could be no contest for sordid passions or degrading appetites; for she sent a divine and overmastering strength into every generous sentiment, which I cannot describe. She purified my conceptions of purity, and beautified the ideal of every excellence. I never knew her to express a selfish or an envious thought; nor do I believe that the type of one was ever admitted to disturb the peacefulness of her bosom. Yet, in the passionate love she inspired, there was nothing of oblivion of the rest of mankind.

teachings did not make one love others less, but differently, more aboundingly. Her sympathy with other's pain seemed to be quicker and stronger than the sensation of her own; and with a sensibility that would sigh at a crushed flower. there was a spirit of endurance that would uphold a martyr. There was in her breast no scorn of vice, but a wonder and amazement that it could exist. To her it seemed almost a mystery; and though she comprehended its deformity, it was more in pity than in indignation that she regarded it: but that hallowed joy with which she contemplated whatever tended to ameliorate the condition of mankind, to save them from pain or rescue them from guilt, was, in its manifestations, more like a vision from a brighter world, a divine illumination, than like the earthly sentiment of humanity." It was this affliction and the sadness with which it shrouded his life that led his friends to insist that he leave Dedham and take up life anewin Boston. There are few more heartrending scenes in life than the picture of this man leaving such a home and living in practical poverty, sleeping in his law office, the only person in the building, and, as he said, going without luncheon half the time because he could not afford the indul-There is very little satisfaction in the gence. thought that one of the causes of this denial was the misfortune of a brother for whose debts he had become responsible. All these conditions made it easy for him to be tempted from law to semi-official life as secretary of the State Board of Education.

CHAPTER IV.

EDUCATIONAL CHAMPION.

The cause of education might never have had Horace Mann as its great champion but for this combination of circumstances,-financial embarrassment, the absence of the cheer, the comforts and the necessities of home, and the bringing to a close of a legislative career of ten years. While he did not seek the secretaryship of the Board of Education, it was brought to his attention at a time when he must practically reënter upon the practice of law, which had for him very little attraction. He enjoyed individual cases but not the practice of law in the abstract. Writing on June 19, 1837, the very time that Edmund Dwight was urging upon him the consideration of the secretaryship, Mr. Mann said: "Employed the whole day in looking up a technical question of law. I have not, therefore, had anything in my head but technical combinations of technicalities. This part of the law has a strong tendency to make the mind near sighted. What Coleridge says generally, and very untruly, of the law may be just when applied solely to this part of it, that its operation upon the mind is like that of a grindstone upon a knife; it narrows while it And is it not true that every object of science, however grand or elevated, has its atoms, its minute and subtle divisions and discriminations? The degrees of longitude upon the earth's surface, the zones into which the globe has been divided, and their corresponding lines and compartments in the heavens, would show pretty well in the registry for county deeds; but

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yet, in surveying and affixing the bounds and limits to these vast tracts of space, what minute calculations must the geographer and astronomer make! what fractions, what decimals, what infinitesimals! So the natural philosopher, whose patrimony, bequeathed to him by science, is continents and oceans and suns, must deal also with globules and animalculæ, and points vanishing into nothingness. Who can have more subtle questions to settle than the casuist or the metaphysician? So of all. In one direction we lose everything in magnificence, in vastness, in infinity: in the other direction we are equally lost in attempting to trace to their elements those substances, whatever they are, whose aggregate is earth, ocean, air, sky, immensity. Those who see nothing in the law but technicalities, apices, and summa jura, are about as wise as the child who mistook the infinite host of the stars for brass nails that fastened up the earth's ceiling." The next day he wrote: "Another day in search of the technical rules of law. If the whole professional business of a lawyer consisted only in investigating and determining technical rules, one might almost be excused for attempting to reach justice summarily through the instrumentality of that monster, a mob. Those who only have to pay for technical law are comparatively fortunate: but this effort for two days in succession to keep the eye fixed on the edge of a razor is apt to make one a little nervous."

Although he always tried to find satisfaction in the general advantages of law it was easy to see to what extent it bored him at the very time when Mr. Dwight was urging him to accept the secretaryship of the Board. 'It ought in fairness to be said that whenever he had a case it absorbed all his thought and energy for the time being. He had this to say at one time regarding the intensity

of his devotion to every case that he had in hand: "The truth is that hearing common sermons gives my piety the consumption. Ministers seem to me not to care half so much about the salvation of mankind as I do about a justice's case. When I have a case before a justice of the peace I can't help thinking of it beforehand, and perhaps feeling grieved too, afterward, if in any respect I might have conducted it better. am at dinner, the merriment or the philosophy of the table-talk suggests something, which I put away into a pigeon-hole in my mind for the case: and when I read, be it poetry or prose, the case hangs over the page like a magnet, and attracts to itself whatever seems to be pertinent or appli-Success or failure leaves a bright or a

dark hue on my mind, often for days."

The attractions of his profession lessened as the temptation to the secretaryship increased. Mr. Mann inclined to accept the position on the ground of adaptability to his taste and desires before he could bring himself to admit that he was equal to its responsibilities. In his personal diary, intended for no eyes but his own, he wrote: "Ought I to think of filling this high and responsible office? Can I adequately perform its duties? Will my greater zeal in the cause than that of others supply the deficiency in point of talent and information? Whoever shall undertake that task must encounter privation, labor, and an infinite annoyance from an infinite number of schemers. 'He must condense the steam of enthusiasts, and soften the rock of the incredulous. What toil in arriving at a true system himself! what toil in infusing that system into the minds of others! How many dead minds to be resuscitated! how many prurient ones to be soothed! How much of mingled truth and error to be decompounded and analyzed! What a spirit of perseverance would be needed to sustain him all the way between the inception and the accomplishment of his objects! But should he succeed; should he bring forth the germs of greatness and of happiness which nature has scattered abroad, and expand them into maturity, and enrich them with fruit; should he be able to teach, to even a few of this generation, how mind is a god over matter; how in arranging objects of desire, a subordination of the less valuable to the more is the great secret of individual happiness; how the whole of life depends upon the scale which we form of its relative values,could he do this, what diffusion, what intensity, what perpetuity of blessings he would confer! How would his beneficial influence upon mankind widen and deepen as it descended forever!

"I cannot think of that station as regards myself without feeling both hopes and fears, desires and apprehensions, multiplying in my mind,—so glorious a sphere, should it be crowned with success; so heavy with disappointment and humiliation, should it fail through any avoidable misfortune. What a thought, to have the future minds of such multitudes dependent in any perceptible degree upon one's own exertions! It is such a thought as must mightily energize or totally overpower any mind that can adequately comprehend it."

On May 27, 1837, the governor appointed eight gentlemen as the Board of Education. Mr. Mann was one of these. He believed this Board to be like a spring almost imperceptible, flowing from the highest tableland between oceans, destined to deepen and widen as it descended, diffusing health and beauty in its course till nations shall dwell upon its banks. He regarded this as the first great movement towards an organized system of common school education, which should be at once thorough and universal,

At this time he said,—"I would much sooner surrender a portion of the territory of the commonwealth to an ambitious and aggressive neighbor than I would surrender the minds of its chil-

dren to the domain of ignorance."

On June 29, 1837, he was elected secretary of the Board of Education. Of the position and his relation to it, he says: "Few undertakings according to my appreciation of it have been I know of none which may be more fruitful in beneficent results. God grant me an annihilation of selfishness, a mind of wisdom, a heart of benevolence! How many men I shall meet who are accessible only through a single motive. or who are incased in prejudice and jealousy, and need, not to be subdued but to be remodeled! how many who will vociferate their devotion to the public, but whose thoughts will be intent on themselves! There is but one spirit in which these impediments can be met with success: it is the spirit of self-abandonment, the spirit of martyrdom. To this I believe there are but few, of all who wear the form of humanity, who will not yield. I must not irritate, I must not humble, I must not degrade anyone in his own eyes. must not present myself as a solid body to oppose an iron barrier to any. I must be a fluid sort of a man, adapting myself to tastes, opinions, habits, manners, so far as this can be done without hypocrisy or insincerity, or a compromise of princi-In all this there must be a higher object than to win personal esteem, or favor, or worldly Λ new fountain may now be opened. applause. Let me strive to direct its current in such a manner, that if, when I have departed from life, I may still be permitted to witness its course, I may behold it broadening and deepening in an everlasting progression of virtue and happiness. "Henceforth, so long as I hold this office, I

devote myself to the supremest welfare of mankind upon earth. An inconceivably greater labor is undertaken. With the highest degree of prosperity, results will manifest themselves but slowly. The harvest is far distant from the seed! time. Faith is the only sustainer. I have faith in the improvability of the race,—in their accelerating improvability. This effort may do apparently but little. But mere beginning in a good cause is never little. If we can get this vast wheel into any perceptible motion, we shall have accomplished much. And more and higher qualities than mere labor and perseverance will be. requisite. Art for applying will be no less necessary than science for combining and deducing. No object ever gave scope for higher powers, or exacted a more careful, sagacious use of them. At first, it will be better to err on the side of caution than of boldness. When walking over quagmires, we should never venture long steps. However, after all the advice which all the sages who ever lived could give there is no such security against danger, and in favor of success, as to undertake it with a right spirit,—with a selfsacrificing spirit. Men can resist the influence of talent; they will deny demonstration, if need be: but few will combat goodness for any length of time. A spirit mildly devoting itself to a good cause is a certain conqueror. Love is a universal solvent. Wilfulness will maintain itself against persecution, torture, death, but will be fused and dissipated by any kindness, forbearance, sympathy. Here is a clew given by God to lead us through the labyrinth of the world."

Mr. Mann gave up the practice of law with no apparent regrets and wrote, almost with enthusiasm: "I have abandoned jurisprudence, and betaken myself to the larger sphere of mind and morals. Having found the present generation

composed of materials almost unmalleable, I am about transferring my efforts to the next. Menty are cast-iron; but children are wax. Strength expended upon the latter may be effectual, which would make no impression upon the former."

"Let the next generation be my client," was his call to duty as he turned from the courts to

the schools.

The spirit with which he entered upon this work can have no better illustration than the reply made to his friends who thought that the office should have some better title than "secretary of the Board of Education," "If the title is not sufficiently honorable now, then it is clearly left for me to elevate it; and I would rather be creditor than debtor to the title."

W.B.

CHAPTER V.

AS HE FOUND IT.

It was a great task upon which Mr. Mann entered when he became secretary of the Massachusetts State Board of Education. There was never greater reverence for education in Massachusetts than at this time. The population was homogeneous: academies were numerous, and their inspiration was felt throughout the state. There was much home reading of good books, and every boy of any ambition worked out problems and studied by himself. Things were not as bad educationally as Mr. Mann thought them. There+ was fair teaching in every city and large town. The academies were enterprising. On a school diet of ten weeks a year Mr. Mann was a good illustration of what the home and school work was accomplishing. Massachusetts has never seen the time when she had a larger proportion of good scholars and grand men than when the Board of Education was organized. Whenever an enthusiast compares existing conditions with his ideals he finds the contrast between that which is and that which ought to be enough to exasperate a man of less zeal than himself. has been no time in the history of Massachusetts. from the day of Peregrine White to this year in which the wife of the President of the United States invites a Boston kindergartner to apply all modern arts and devices to her daughter's education. in which there was a higher class of talent devoting its thought and energy to education or making greater sacrifices for the improvement of

childhood than in the decade in which Horace Mann enlisted under the banner of the public schools.

W. E. Channing, Theodore Parker, Samuel J. May, Edward Everett, Governor Briggs, Josiah Quincy, Robert Rantoul, Jr., Edmund Dwight, James G. Carter and Cyrus Pierce were ready to say and do all in their power for the good of the What a surprise it would be to-day to have the mayor of Boston give the secretary of the Board of Education a check for \$1,500 from his own funds to be used in any way he saw fit for the advancement of public school education, as his grandfather Josiah Quincy, mayor of Boston, did fifty-five years ago! What a sensation would be created in the legislature were it announced that some individual had made a donation of \$10.000 for the professional training of teachers, as was done less than sixty years ago by Edmund Jonathan Phillips, a private citizen, of whom nothing else seems to be known, sent Mr. Mann his check for \$500 to use as he thought best in the cause of public education. These conditions need to be understood in order that one may appreciate the circumstances that led the president of the Massachusetts senate to become the secretary of the Board of Education. The people as a whole had no sympathy with the reformers who were shouting long and loud about the degeneracy of the times. Nor did Mr. Mann have any adequate grounds for his early denunciation. Indeed he had no thought of attacking any of the work or workers of the day. All that actuated him might well inspire any man in any age or in any community to make even greater sacrifices than those which he proposed or experienced. It was not that Mr. Mann wished to criticise the work done or to antagonize the teachers in their work but he felt. as who does not feel to day, that America's future

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depends upon the best common school education for those who need it most. His sympathies were always with the defective classes. He devoted. much of his legislative energy to providing an asylum for the insane and educational advantages for the deaf, dumb and blind. This led him natural ally, inevitably, to realize that many children had very little opportunity for school life, and that even the best teaching was far below the standard It is as true now as it was then. The fact that he had but ten weeks in school in any year of his childhood inspired him to plan for something more and better for coming generations. "Let the next generation be my client" was his watchword.

Academies were much more influential then than now, and they were more efficient than the public schools. They had steadily gained since the close of the Revolutionary war. In 1780 there were few private schools, but in 1837, when Horace Mann began his work \$328,000 was paid in one year as tuition in the academies and private schools of Massachusetts. This popularity of the academies was at the expense of the public schools in the wealthy communities. In 1837 the average expenditure per pupil in the state was \$2.81 while in the twenty-nine most populous and wealthy towns it was but \$2.21.

Enthusiasm for academies created the impression that the education of youth was of much greater moment than of children. In consequence little was done for children under ten years of age and in some communities nothing. Nantucket, then having 9,000 inhabitants, made no provision whatever for the younger or the older children but only for the grammar grade pupils.

There was almost no attempt to do anything at public expense for children of academic age. The educational ardor and aspiration therefore was

tending more and more to benefit the few who would make some adequate return to the community in a scholastic way. There was no foreign population, and no parent allowed his children to grow up in ignorance. The home did much, the grammar school and the academy did more and the community was developing a good class of citizens.

Mr. Mann saw how important a part the churches played in the patronage of the academies, and his religious prejudices were aroused. He had honest doubts regarding the good accomplished by sectarian schools. He had high ideals of the good which must result from the education together of children of all classes. It was a blending of fear and hope combined with intense conviction that actuated him when he announced that his law library was for sale, bought such educational books as were to be found, and went to a quiet home at Franklin for a few days of study and meditation.

His special preparation for the work was not definite. He had seen little of schools as a pupil, had taught three short terms in rural schools, had instructed for a short time in college, had served for eight years on the school board of Dedham, had been closely associated with such inspiring work as the education of the deaf, dumb and blind, was the close friend of all the reformers in education from the outside but knew few teachers and had rarely attended educational gatherings. Maria Edgeworth and James Simpson were

his most available authors.

Among the objects that he set himself to accomplish were the awakening of public sentiment through the holding of public educational gatherings, the introduction of school apparatus, the substituting of oral for text-book instruction, the training of teachers, the better construction of

schoolhouses, the use of better books, better ar-7 rangement of studies, better modes of instruction. He went into retirement at Franklin for a time and prepared an address for the awakening of public sentiment. When he began his career by holding revival meetings in the interest of education in every village from Nantucket to Pittsfield, he could not understand why people cared infinitely more for a political speech than an educational preachment, why they would leave him and go ten miles to listen to a fourth-rate politician. In the town of Barre, for illustration, the president of the County Association and the president of the American Institute of Instruction went twelve miles to hear a political address when he was lecturing upon education in their town. Of Springfield, Mr. Mann wrote, "In point of numbers, a miserable meeting it has been." At Pittsfield there were only two or three people present. At Worcester he said, "On the whole, I think a little dent has been made in this place." speaking at Great Barrington, he wrote, "To make an impression in Berkshire in regard to the schools is like trying to batter down Gibraltar with one's fist." After Northampton, he wrote, "Ah, me! I have hold of so large a mountain that there is much danger that I shall break my own back in trying to lift it." Of Barnstable he wrote, "As miserable a convention as can well be conceived. I will work in this moral as well as physical sandbank of a county till I can get some new things to grow out of it." Of Dedham, his old bome town, he says, "The convention was a meagre, spiritless, discouraging affair. A few present and all who were present chilled, choked by their own fewness. If the schoolmaster is abroad in this county I should like to meet him."

When Mr. Mann made a political speech at Westport, a hundred people went over from New

Bedford to hear him, and the whole town turned out; but when, a few evenings later, he spoke in the same place on education, no one came from New Bedford, and scarcely any one came out at Westport. At Wellfleet he had "a miserable, con-

temptible, deplorable convention."

On a second visit to Pittsfield, he found that no arrangements had been made to prepare the schoolroom for the convention, so he and George N. Briggs, at that time governor of the state, purchased a broom and themselves swept the schoolhouse and put it in order. At ten o'clock, the time appointed for the convention, there was not an individual present. At 11.30 o'clock eight people had come. This is a sample of the "enthusiasm" with which his work was received. At was very annoying to him to feel that as a lawyer. politician and president of the senate he was a popular speaker, but that as an educator he could arouse little or no enthusiasm. Strange as this seems there have been many experiences of the officers of the Board of Education in recent years not unlike these of sixty years ago. Many meetings are held which are attended by almost none except teachers. In many towns already mentioned there have been educational gatherings with much talent provided at which the attendance was scandalously small. But Mr. Mann's enthusiasm did not wane, and he ultimately had the state thoroughly aroused. This was his great! reward.

His new life was full of embarrassing incidents. The first Sunday that he was away from home on his new work was spent at Martha's Vineyard. There were three evangelical churches in Edgartown, a Congregational, Baptist and Methodist. Everyone knew that he was non-evangelical in his belief, and there was great curiosity to know at which of the churches he would worship; no one

had conceived the idea that he could avoid attending any. When the day arrived, to the consternation of all, he drove over to see the Chapoquiddie Indians, with their guardian, Mr. Thaxter, who wished his advice regarding the intellectual and moral improvement of the tribe. He met the Indians at the meeting-house-schoolhouse where the Sunday school was held six months in the This Sunday school was the only school maintained for them, and this was for half the year. This Sunday episode produced a scandal, and the scene can be better imagined than described when a clergyman after riding nine miles on Monday morning to attend the educational meeting learned that the head of the educational system of Massachusetts had been "to ride" instead of to church the previous day.

This work, however, was not without its encouragements. On November 10th of his first year he went to Salem and held a convention during the day. He was booked also for an evening lecture in the regular course of the city. convention was very thinly attended, even his own personal friends, like Rantoul and Saltonstall, not being present, but the few who were there were so aroused by his address that they insisted that it should be repeated as the lyceum lecture of the evening, on which occasion the popular response was so hearty as to cheer him in his work for many a day. The first four years were largely devoted to these crusades, to the reading of the various school reports of the state. and to writing his own state report. Greater devotion or faithfulness was never witnessed in any school official.

CHAPTER VI.

THE NORMAL SCHOOLS.

The normal schools required much time and energy, sacrifice and wisdom. It was a great innovation that was proposed by James G. Carter, the most far-sighted man of that wonderful educational period. It was his thought first, his devotion and wisdom to the last, as it was Mr. Edmund Dwight's gift of \$10,000 that made possible the first normal schools this side the sea, but to Mr. Mann the honor and the glory have been and ever will be given and rightly, too, although one may fail to explain the equity in such an

assignment.

In 1647 Massachusetts took a position educationally that has been equaled by no other community on this continent when one considers its significance in point of time, conditions and projection through the subsequent two hundred and fifty years. The discussion as to the relative indebtedness of the colonists to England and the Netherlands has no place here,—suffice it to say that no community in either hemisphere has any such record of honor in education for so long a period as has Massachusetts since 1647. The methods have changed and the emphasis has been shifted from time to time, but it is one uninterrupted record of loyalty to education and of general progress. The apparent lapses are more in the seeming than in the fact.

Mr. Mann was never a historian; he had not the historian's instinct or training and his utterances upon the decadence of the system from 1647 to

1837 must be taken with several grains of allowance for his talent in special pleading. It is one of the requisites of a reformer to be able to magnify his own theory and practice, and to minify all that has preceded him. This vicious attitude toward other good workers is an indispensable virtue in any reformer. He must see only the weakness and wrong in the past and only strength and right in his own plans and purposes. John the Baptist's denunciations were vital to the love and mercy of Jesus. James G. Carter was more far-sighted and had greater wisdom in dealing with conditions; Edmund Dwight had more means and the consecration to use them, but neither had the heroism to savas did Horace Mann that from 1647 to 1826 the laws were altered again and again, to adapt them to the decreasing demands of the public in regard to schools.

There has been one pertinent illustration in modern times of the inevitable tendency to belittle one's predecessors in educational activity. The only real "reform" movement in education was twenty years ago when Quincy, Mass., attained a national reputation through Charles Francis Adams, Jr., who claimed to have reformed the schools of that town in his great pamphlet upon

"The New Departure."

From 1852 to 1856 Charles Francis Adams, senior, was chairman of the school board of Quincy. The tone of his report was all that any reformer could ask. His administration was remarkably successful.

1852. "The standard of instruction has greatly risen, is rising yet. In no town has the advance been more marked than in Quincy. All the teachers for the past year are entitled to great credit.

1853. "The schools generally are in a very satisfactory condition. It is not too much to say of them that they will now compare with schools of

the same grade anywhere. Nowhere has the result been more satisfactory... highly satisfactory.... Highest approbation, etc.

1854. "The grammar school is now in all re-

spects in an excellent condition.

1855. "We have heard recitations in the high school in French, in geometry, in algebra, in Latin and in Greek which would have done credit to

any school in our commonwealth."

No more could have been said in praise of the schools than is to be found on every page of the reports written by Charles Francis Adams regarding the Quincy schools from 1852 to 1856. Nor is it miscellaneous praise for the virtues are discriminately set forth. He then resigned his place to his son, John Quincy Adams, who was chairman in 1857 and 59, 60 and 62, 70, 71, 72, 73. Of the schools he wrote with the same enthusiasm as his father had done.

1857. "The results are equal to the most sanguine expectations. There is not one of these schools respecting which we would speak in terms

other than highest commendation.

1859. "The schools are a source of congratulation and pride. . . . Schools are excellent. . . . Method and manner with children is peculiarly happy. Of the twenty-one schools in town not one is bad . . . a feeling of general joy and surprise.

1860. "The results are highly satisfactory . . . schools are good, most of them very good. It is with hearty satisfaction that your committee can

honestly present so flattering a report.

1870. "The primary schools are in excellent condition. The intermediate schools and their teachers merit our highest commendation; they are all good. The high school meets our highest expectation."

In view of what is to be said by his brother

three years later the following is of special interest.

1871. "We have a custom of subjecting every school in town to a searching scrutiny by the whole committee at the close of the school year. This duty was performed with a good deal of thoroughness. All are excellent and all are improving."

Charles Francis Adams, Jr., a younger son, came upon the board the next year, 1872, and these schools that had been "highly satisfactory," "in excellent condition," "credit to any town in the commonwealth," "nothing better anywhere," "equal to the most sanguine expectations," "manner with children peculiarly happy," "examined with a searching scrutiny," "honestly present a flattering report," etc., etc., were found to have gone all to pieces for the accommodation of the third member of the same family Mr. Charles Francis Adams, Jr., who says:

1875. "This vain attempt to build upon nothing, costing the country untold millions of money . . . will surely lead us to mental bankruptcy if the stupendous fraud [so vigorously praised by father and brother] is not soon abolished and healthier plans and better teaching, etc. These methods [of his father and brother] turned scholars into parrots and made meaningless farce of education. For real results the teacher cared nothing. Smatter was the order of the day [under the system of his father and brother]. The teachers [of the father and brother] were old, lymphatic, listless schoolmarms. The examinations [of his father and brother] were a study for the humorist."

It does not require a humorist to enjoy the assurance with which this third member of the Adams family praises the results under his administration.

1875. "The application of these new ideas has produced as great a change in teaching as Har-

vey's great discovery did in medicine. The infant schools are transformed from painful to pleasant places. The excellency or peculiarity of our schools has excited a great deal of interest among those persons who are observant of such matters. The people of Quincy are gathering a harvest of greater volume and value, etc. . . . Really surprising progress has been effected in the schools. . . . A high degree of excellency has been attained where excellence is most unusual. . . . We must frankly confess that we are in a great measure satisfied with the work we are doing, and have good reason to anticipate a constantly increasing improvement as we apply our principles more thoroughly."

This chapter from modern history is introduced merely to show that this tendency of human nature is very general and Mr. Mann must not be censured for overdrawing the conditions of the schools before he entered upon the work. bad is always indescribably bad, the good is never extravagantly good, the indifference in uneventful times is always heartrending to one who is keenly alive to all the responsibilities of the hour. It is equally true in political, social, educational and religious life, and, until human nature changes, it will continue to be so. Indifference can be aroused and the best can triumph over the worst only when someone possesses the masterly power to make and meet a crisis. This power Horace Mann possessed, and to him rather than to any other man of his time belongs the honor and the glory..

The normal schools introduced the modern improvements to the American schools. The academies which came in with the close of the Revolutionary war were to all intents and purposes the normal schools for half a century. Nearly every teacher in Massachusetts received his instruction

and inspiration at a New England academy. Too much can hardly be said in their praise, but the time came when they were thought to be possibilities for the rich alone. This fear was never fully justified since the larger number in most of these academies were poor boys "working their way," but for some cause the public schools in the wealthier places were not universally patronized by the "higher classes" of the community. There was a final struggle between the inherited aristocratic sentiment from across the seas and the new-born democracy of America.

Until the academy came, the sons of wealthy people were largely educated in England. That was the one aristocratic ideal. The academy was the transition for the remnant of aristocracy to the new democracy. It matters little whether or not there was any justification for the fears entertained from 1826 to 1837; the fact that these fears existed necessitated a radical transformation to uniform democracy in matters of education. It was this transformation that Mr. Mann accomplished and the normal school is in large meas-

ure the instrumentality.

The first academy came at the close of the French and Indian war (1763) through the generosity of William Dummer, educated in the Boston Latin school and in the academies of England. This was followed at the close of the Revolutionary war by Phillips Andover and Leicester academies, and a score of other similar institutions. These furnished teachers for all the better schools but they rapidly removed from the common schools all traces of Latin and Greek. In 1824 there were but seven towns in the state required by law to provide for the teaching of Latin. The teachers were very poorly qualified for their work as soon as they were not required to teach Latin. That requirement in the earlier

days had provided scholarly teachers. When that was abandoned the standard for men was ability to "fight it out" in the winter schools, and for women availability for the summer schools.

In 1824-5 James G. Carter of Lancaster wrote an earnest series of articles, over the signature "Franklin," for the Boston Patriot. His claim was that "the first step toward reform in our system of popular education, is the scientific preparation of teachers for the free schools. And the only measure that will insure to the public the attainment of this object, is to establish an institution for the very purpose."

At this time Horace Mann was beginning the practice of law in Dedham. Mr. Carter wrote upon this theme with great ability for ten years before Mr. Mann's attention was given to the subject with any great devotion. To this agitation by Mr. Carter we owe the consecration of Mr. Mann, and we can readily understand the disappointment of Mr. Carter and the indignation of his friends when Mr. Mann was elected to the secretaryship which Mr. Carter had every reason to expect would come to him.

The first memorable act of the board was to recommend the passage of a law providing for the establishment of normal schools. In March, 1838, Hon. Edmund Dwight, one of the leading members of the board, offered through Mr. Mann \$10,000 for the establishment of a normal school under the auspices of the state board, provided the Legislature would appropriate a similar sum. Within a month, April 19,—a date memorable from so many events,—the Legislature accepted the proposition. On May 30 the state board voted to establish a school in Plymouth county and December 28 it voted to locate two others at Lexington and Barre. The schools were opened, at Lexington July 3, 1839; at Barre, September 4,

1839; at Bridgewater, September 9, 1840. The schools at Lexington and Barre were both removed so that Bridgewater is really the oldest normal school on the continent. The location of this school was due to the activity of Rev. Charles Brooks of Hingham who had visited Prussia in 1835 and had steadily advocated the Prussian system of professional training for Massachusetts. Thus really the normal schools were in

spired by the Prussian system.

The first school opened was at Lexington under the principalship of Cyrus Pierce, one of America's great teachers. At the opening only three persons presented themselves for admission. grew slowly but steadily. Mr. Pierce did all the teaching, superintended the interest of the boarding house, rose every morning in the winter at 3 o'clock to build the fires; a great part of the time sleeping but three hours a night. The opening day to which Mr. Mann had looked forward with bright anticipation proved to be one of the most discouraging. He wrote of it, that night: "What remains but more exertion, more and more. till it must succeed." Two months later, on September 4th, the Barre school was opened with twenty students. The governor of the commonwealth (George N. Briggs) opened the school with a fine address upon the origin, progress, advantages and hopes of the normal school.

Mr. Mann gave much attention to these schools, notably to the one at Lexington. He was greatly annoyed at the criticisms which were heard on every hand. In the nature of the case the talent which applied for training was not always the best; the course was all too brief; the equipment too limited. There were many academies that offered better opportunities for scholarship and none of these institutions of learning were friendly. The teachers already at work were in-

clined to interpret every argument for trained teachers as a reflection on themselves. Not every "normalite" succeeded as a teacher, in the judgment of the local authorities. The ideal normal was far removed from the real school and no one appreciated this more than Mr. Mann whose heart failed him many times in the first years of the schools.

Here are sample sentences from persons of educational influence: "Too much is claimed for the normal schools in their infant state," "The principals of the normal schools are comparatively inexperienced in public school-keeping. They are without that practice which makes perfect." "The experience of a graduate of a normal school, through the model school, is less than two weeks."

Mr. Mann was stimulated to greater effort and to higher endeavor because of these criticisms. He heard every word and used the judgment of his critics as his own instructor in perfecting these schools. The normal schools, now the glory of the educational work of America, owe more than will ever be expressed to his heroism, patience, devotion and skill.

CHAPTER VII.

OPPOSITION.

In the spring of 1840, the formal opposition to the Board of Education manifested itself. The Observer, the Recorder and some of the Boston dailies were making very bitter attacks upon the board, and in March, 1840, these assumed the proportion, as Mr. Mann said, of an "atrocious attack." He was fearful that the opposition would win in the Legislature. Referring to this possibility, he said: "This is bad. I must submit; but the cause shall not die if I can sustain or resuscitate it. New modes may be found if old ones fail. Perseverance, perseverance, and so on a thousand times and ten thousand times ten thousand." What a spirit! It was for such an hour that he had come into power.

His election was a great disappointment to James G. Carter and his friends. Mr. Carter had made the Board of Education and the normal schools a possibility; to him belonged the credit, to him should have gone the honor, had the question of honor been the first consideration. Hon. Edmund Dwight was not unappreciative of the service rendered by Mr. Carter, but he foresaw the emergencies that must arise and he was convinced that it was a question of service to a cause and not of honor to a man; and when the conflicts raged with such fury from March, 1840, to January, 1847, the wisdom of the choice was demonstrated. There was not another man in the state probably who could or would have led to victory as did Horace Mann.

Things were not as bad in the Legislature in 1840 as Mr. Mann feared, for the "bigots and vandals," as he styled them, were defeated by a vote of 245 to 182. The author of this opposition movement was the next year dropped from the Legislature by his constituency "as a reward of his malevolence." This was encouraging to Mr. Mann who wrote, in the exuberance of victory: "The common school is the institution which can receive and train up children in the elements of all good knowledge and of virtue before they are subjected to the alienating conceptions of life. This institution is the greatest discovery ever made by man; we repeat it, the common school is the greatest discovery ever made by man. In two grand characteristic attributes, it is supereminent - over all others: first in its universality, for it is capacious enough to receive and cherish in its parental bosom every child that comes into the world; and second, in the timeliness of the aid it proffers. its early, seasonable supplies of counsel and guidance making security antedate danger. Other social organizations are curative and remedial: this is a preventive and an antidote. to heal diseases and wounds; this, to make the physical and moral frame invulnerable to them. Let the common school be expanded to its capabilities, let it be worked with the efficiency of which it is susceptible, and nine-tenths of the crimes in the penal code will become obsolete; the long catalogue of human ills will be abridged: men will walk more safely by day; every pillow will be more inviolable by night; property, life and character will be held by a stronger tenure; all rational hopes respecting the future will be l brightened."

But Mr. Mann's confidence in the Legislature's disapproval of the opposition was not well placed for a minority of the Committee on Education

promptly reported a bill to transfer the powers and duties of the Board of Education to the governor and council, and the duties of the secretary to the secretary of state. This movement was attributed with some justice to the radical evangelical members of the Legislature and caused Mr. Mann no little anxiety, for the plea of economy was very popular that year. The vote on the measure was postponed from time to time through the whole session, so that there was no peace for the secretary, and he had little time or strength to give to the legitimate work of the office. When it did come to a vote, the opposition chose an hour when everything was to its advantage, but even then the board was sustained by a vote of 131 to 114. Of this Mr. Mann wrote to a friend: "Never was any question taken under circumstances more disadvantageous to the prevailing party, and I am inclined to think that it will be considered, in flash language, a settler."

The next year, 1842, the opposition made no demonstration in the Legislature and the feeling was very strong towards the board and its meas-Mr. Mann secured an appropriation of \$6,000 a year for three years for the normal schools and \$15 for each school district in the state for a school library, on condition of its raising a like amount. These annual legislative afflictions were more venomous and terrific than one in this day can appreciate. Religious opposition to Mr. Mann and his work was very keen; the anti-temperance sentiment was ever on the alert to discomfort him, the proslavery forces were always against him, and all phases of conservatism made him a target. Combined with all these was a bitter opposition from the teachers and the ever ready plea for economy. Mr. Mann met every issue and every foe and won in every conflict. He had more medals of victory than ever came to any

other educator. What Patrick Henry was in 1765, Sam Adams in 1775 and Abraham Lincoln in 1856-60, Horace Mann was in 1840-47. Men are raised up for special work and no man ever came to the kingdom in better time than Horace Mann, the educator.

CHAPTER VIII.

MR. MANN'S REPORTS.

To his annual reports Mr. Mann gave his best thought. There have been no such official educational documents prepared in any country. later reports of the Massachusetts board, its secretary and agents have often been of inestimable Superintendent W. T. Harris of St. Louis, Superintendent Henry F. Harrington of New Bedford, Superintendent George Howland of Chicago, and others, issued great reports but there has been nothing to compare with these twelvereports of Mr. Mann. The state of New York reprinted one of them entire, distributing 18,000copies gratis through the state. At least one of them was republished entire at public expense in England and one at least was translated and republished entire at government expense in Ger-Parliament invited him to enlarge upon that department of his seventh report which referred to the schools of Great Britain and reprinted it as a government document.

Many of his public addresses were printed and extensively circulated. His address before the American Institute of Instruction at New Bedford, August, 1842, was specially published in an edition of 20,000 for free distribution. There has never been anything to compare with the volume of his writing, its freshness and yigor, its practical and philosophical wisdom. At this day it is a better education to read his twelve reports, his speeches and his controversies than the writings of any ten men aside from Henry Barnard

and W. T. Harris. His first annual report (1837) must have been a revelation in that day as it is without a peer even to this day. He said: "The object of the common school system is to give to every child a free, straight, solid pathway, by which he can walk directly up from the ignorance of an infant to a knowledge of the primary duties of a man." He devotes the report to an exhaustive, scholarly, mighty treatment of these questions: The situation, construction, condition and number of schoolhouses; the manner in which school committee-men discharge their duties; the interest felt by the community in the education of all its children; the position in which a certain portion of the community stands in relation to free schools; the competency of teachers. each of these he enlarged with much brilliancy, discussing every phase of these questions.

His argument for expert supervision was as skilful and vigorous as anything uttered in later times: "The state employs in the common schools more than three thousand teachers at an expense of more than \$465,000 raised by direct taxation. But they have not one-thousandth part of the supervision which watches the same number of persons having the care of cattle, spindles or of the retail of shop goods. Who would retain his reputation for sanity, if he employed men on his farm, or in his factory month after month without oversight and even without inquiry." In this tone he sweeps on from point to point with mar-

velous power.

The second annual report (1838) was largely an arraignment of the educational means and methods as he found them. The first had treated of ideals and their attainment as applied to education in the state. In the second he showed that "the common school system of Massachusetts had fallen into a state of general unsoundness and de-

bility." The schoolhouses were ill adapted to encourage mental effort and absolutely perilous to the health of children; the schools were under sleepy supervision; many of the most intelligent and wealthy citizens had become estranged from their welfare, and the teachers, although, with very few exceptions, persons of estimable character and of great private worth, yet in the absence of all opportunity to qualify themselves for the performance of the most difficult and delicate task committed to human hands, were deeply and widely deficient in a knowledge of the human mind as the subject of improvement and a knowledge of the means best adapted wisely to unfold and direct its growing faculties. "To expect that a system animated only by a feeble principle of life, and that life of irregular action, could be restored at once to health and vigor, would be a sure preparation for disappointment."

There has never been a more close, scientific study of the actual conditions than those which led to the publication of this second report. analytic study is supplemented by a remarkable ' presentation of pedagogical principles. ! He shows that in learning the effective labor must be performed by the learner himself and generally this must be a conscious effort on the part of the pupil. who must not be a passive recipient but an active, voluntary agent. He must do more than admit or welcome, he must reach out, and grasp, and bring home. The teacher must bring knowledge within arm's length of the learner; must break down its masses into portions so minute, that they can be taken up and appropriated one by one, but the final appropriating act must be learner's. Knowledge is not annexed to the mind but the mind assimilates it by its own vital powers. Each must earn his own knowledge by the labor of his own brain. Nature recognizes no title to learning by

inheritance, gift or finding. Development of mind is by growth and organization. All effective teaching must have reference to this indispensable, consummating act and effort of the learner. Every scholar in the school must think with his own mind as every singer in the choir must sing with her own voice. The first requisite is the existence in the mind of a desire to learn. Children who spend six months in learning the alphabet will, on the playground in a single half-day or moonlight evening, learn the intricacies of a game or sport,-where to stand, where to run, what to say, how to count, and what are the laws and the ethics of the game; the whole requiring more intellectual effort than would suffice to learn half a dozen alphabets. So of the recitation of verses. mingled with action, and of juvenile games, played in the chimney corner. And the reason is, that for the one, there is desire; while against the other, there is repugnance. The teacher, in one case, is rolling weight up hill, in the other down; for gravitation is not more to the motions of a heavy body than desire is to the efficiency of the intellect. Until a desire to learn exists within the child, some foreign force must constantly be supplied to keep him going; but from the moment that a desire is excited, he is self-motive and goes alone.

As is often the case, the multitude of virtues in this report made much less impression than the few stinging sentences, as "sleepy supervision," "a state of general unsoundness and debility," "animated only by a feeble principle of life and that life in irregular action." The wide world over his great utterances were appreciated but at home the few sharp expressions rankled and were never forgotten by the leading teachers.

The third annual report (1839) dealt with the people and their responsibility for the improve-

ment of the schools. It also dwelt upon the necessity of public libraries for the general intelligence and upon universal and ever enlarging edu-The characteristic feacational opportunities. ture of Mr. Mann's reports is the way in which he grapples with one or two subjects and treats them with the mastery of a statesman. In this third report he shifts the responsibility largely from the teacher to the community, to public sentiment, to liberality of support, to loyalty to the highest good in locating school buildings, choos-1 ing and retaining teachers. His treatment of the factory question in relation to attendance should be reprinted and circulated in the factory towns all over the land.

After portraying the educational effect of having a child become a part of a machine by the regularity of his movements according to orders in a factory, he draws this terrible indictment of the system.

"The ordinary movements of society may go on without any shocks or collisions; as, in the human system, a disease may work at the vitals, and gain a fatal ascendancy there, before it manifests itself on the surface. But the punishment for such an offence will not be remitted because its infliction is postponed. The retribution, indeed, is not postponed, it only awaits the full completion of the offence; for this is a crime of such magnitude, that it requires years for the criminal to perpetrate it in, and to finish it off thoroughly in all its parts. But when the children pass from the conditions of restraint to that of freedom, from years of enforced but impatient servitude to that independence for which they have secretly pined, and to which they have looked forward, not merely as the period of emancipation, but of long-delayed indulgence; when they become strong in the passions and propensities that grow up spontaneously, but are weak in the moral powers that control them, and blind in the intellect which foresees their tendencies; when, according to the course of our political institutions, they go, by one bound, from the political nothingness of a child to the political sovereignty of a man,—then, for that people who so cruelly neglected and injured them, there will assuredly come a day of retribution."

The public libraries of Massachusetts are her pride as they are the wonder and admiration of the world, and for them we are largely indebted to this third annual report of Mr. Mann. For all true, wise advocates of public libraries will turn to this treasure-house of argument for their in-

spiration.

The fourth annual report grappled with the great educational vice of the century following the Revolution, the local school district, which George H. Martin has so aptly characterized as "the high-water mark of modern democracy and the low-water mark of the Massachusetts school system." Mr. Mann attempted to remedy this by the union of districts. It is in this fourth report that he deals with greatest vigor with the problems presented by the normal schools.

It is interesting to note, at this time, when the universities are very generally succeeding in the introduction into the grammar schools of "university studies," and demanding "university flavor" for the normal schools, that Mr. Mann always felt that one of the great victories of his educational career was the exclusion of pretension to scholarship and the accomplishment of thoroughness in the branches a knowledge of

which was fundamental.

"At the normal school at Barre during the last term, the number of pupils was about fifty. This number might have been doubled if the visitors

would have consented to carry the applicants forward at once into algebra and chemistry and geometry and astronomy, instead of subjecting them to a thorough review of common-school studies. One of the most cheering auguries in regard to our schools is the unanimity with which the committees have awarded sentence of condemnation against the practice of introducing into them the studies of the university to the exclusion or neglect of the rudimental branches. By such a practice a pupil foregoes all the stock of real knowledge he might otherwise acquire; > and he receives in its stead only a show or coun-Terfeit of knowledge, which, with all intelligent persons, only renders his ignorance more conspicuous. A child's limbs are as well fitted in point of strength to play with the planets before he can toss a ball, as his mind is to get any conception of the laws which govern their stupendous motions before he is master of common arithme-For these and similar considerations, it seems that the first intellectual qualification of a teacher is a critical thoroughness, both in rules and principles, in regard to all the branches required by law to be taught in the common schools; and a power of recalling them in any of their parts with a promptitude and certainty hardly inferior to that with which he could tell his own name."

This fourth report may be characterized as high-water mark in the practical treatment of every-day questions connected with education.

The fifth annual report was the first to create a sensation the world over. There had been a growing reverence for the man throughout America and in foreign parts but it was this fifth report (1841) that was printed at public expense and distributed by the tens of thousand copies by the New York legislature, by British authorities, and by the German government. It is a glorious

presentation of the effect of education upon the worldly fortunes of men,—upon property, upon human comfort and competence, upon the outward, visible, material interests or well-being of individuals and communities. He showed that the aggregate wealth of a town will be increased just in proportion to the increase of its appropriations for schools; tax for schools is an investment and not a burden; money invested in the education of a child will more than double his patrimony. Education ministers to our personal and material wants beyond all other agencies, whether excellence of climate, spontaneity of production, mineral resources, or mines of silver and gold.

He shows the difference in productive ability between the educated and the uneducated, "between a man or woman whose mind has been awakened to thought and supplied with the rudiments of knowledge by a good common-school education and one whose faculties have never been developed, or aided in emerging from their original darkness and torpor, by such a privilege."

The effect of this report was not to glorify the material aspect for he says: "This tribute is still the faintest note of praise that can be uttered in honor of so noble a theme; and however deserving of attention may be the economical view of the subject vet it is one that dwindles into insignificance when compared with these loftier and more sacred attributes of the cause which have the power of converting material wealth into spiritual well-being, and of giving to its possessor lordship and sovereignty alike over the temptations of adversity, and the still more dangerous seducements of prosperity, and which—so far as human agency is concerned—must be looked to for the establishment of peace and righteousness upon earth, and for the enjoyment of glory and happiness in heaven."

The sixth annual report (1842) attracted comparatively little attention dealing as it did largely with the question of teaching physiology in schools. Mr. Mann was very generally suspected of coming dangerously near being a "crank," and his work had been hindered in many important phases by this malarial suspicion. (He was radical on the temperance question) was an intense enthusiast over the insane, the deaf, dumb and blind, and was withal an ardent champion of phrenology. These facts, taken as a whole, led the great body of the people to fear that sooner or later he would go off at a tangent, so that when this sixth report appeared, one of the longest he had written, devoted largely to physiology they accepted without hesitation the general judgment that the expected had happened. For six years he had had many very bitter opponents, but the more influential among them had nursed their wrath in silence. There had been an element of devotion and of grandeur in the first five reports that led such men to say "the hour has not struck" for us to speak. This sixth report came also at a time when public impatience with phrenology. was quite distinct so that the appearance of this report marked the moment of misfortune for Mr. He had done the wrong thing at the. wrong time and no one realized this more than he. These conditions must be taken into account in estimating the great controversy with the "Thirtyone Boston Masters" which followed. Mr. Mann thought he was doing the best thing possible to right his craft when he married and went abroad for several months. The former act was a blessing for which he never ceased to be thankful, but the trip abroad was the beginning of fateful complications.

CHAPTER IX.

THE FAMOUS SEVENTH REPORT.

A sad chapter in Mr. Mann's life is that which deals with his controversy with the thirty-one Boston masters. Had he died with the issuance of his fifth annual report he would have been glorified in death as at no other hour of his life. Had he "passed away" when he sailed for Europe, there would have been a host of good people in Massachusetts to say: "Well, he dies at a good time." But his permanent place in educational history is due to the great controversy with the Boston masters more than to all other experiences of his life. In its humiliation which was great, appeared his ultimate power. There was never a better illustration of the truth that emergencies make men.

His fifth report was the climax of his growing power; its reception by all peoples of both hemispheres threw him off his guard. He was physically worn out and mentally exhausted. The highest aspirations of his professional life seemed about to be realized and he wrote this report on physiology, which, though a great document in itself, came as an anti-climax to an expectant people.

From the first his standard had been the Prussian schools which had in twenty years attained ideal conditions, consequently when he went abroad he studied those schools as a worshipper. He was lionized everywhere in Scotland, England, Ireland, Germany, Saxony, Holland, Belgium, France and Prussia. His fifth

report met him in every land and he returned with renewed physical and mental vigor, with higher aspirations, and a realization of the fact that he was no longer merely the secretary of the Massachusetts State Board of Education, but an international educational leader. He wrote his famous seventh annual report (1843) with every condition favorable for the highest flights but equally so for occasional descents. No man ever had occasion to expect more from any official utterance than Mr. Mann from this report, both hemispheres were awaiting it and he had every reason to

anticipate a chorus of praise.

This seventh report was almost exclusively concerned with what he saw abroad. Read in the light of modern times when criticism is freely indulged in, one cannot understand why any special exception should have been taken to this report in which he said: "I have visited countries where there is no national system of education, and countries where the minutest details of the schools are regulated by law. I have seen schools in which each word and process, in many lessons, was almost overloaded with explanations and commentary; and many schools in which four or five hundred children were obliged to commit to memory in the Latin language, the entire book of Psalms and other parts of the Bible, neither teachers nor children understanding a word of the language which they were prating. seen countries in whose schools all forms of corporal punishment were used without stint or measure; and I have visited one nation in whose excellent and well-ordered schools scarcely a blow has been struck for more than a quarter of a cen-On reflection, it seems to me that it would be most strange if, from all this variety of system and of no system, of sound instruction and of babbling, of the discipline of violence and of

moral means, many beneficial hints for our warning or our imitation could not be derived."

To a reader of our day, he appears to have written in the best of spirit, though he says: "I do not hesitate to say that there are many things abroad which we, at home, should do well to imitate: things, some of which are here, as yet, mere matters of speculation and theory, but which. there, have long been in operation, and are now producing a harvest of rich and abundant bless-If the Prussian schoolmaster has better methods of teaching reading, writing, grammar, geography, arithmetic, etc., so that, in half the time, he produces greater and better results. surely we may copy his modes of teaching these elements, without adopting his notions of passive obedience to government, or of blind adherence. to the articles of a church. By the ordinance of nature, the human faculties are substantially the same all over the world; and hence the best means for their development and growth in one place must be substantially the best for their development and growth everywhere. The spirit which shall control the action of these faculties when matured, which shall train them to self-reliance or to abject submission, which shall lead them to refer all questions to the standard of reason, or to that of authority,—this spirit is wholly distinct and distinguishable from the manner in which the faculties themselves should be trained: and we may avail ourselves of all improved methods in the earlier processes, without being contaminated by the abuses which may be made to follow them. The best style of teaching arithmetic or spelling has no necessary or natural connection with the doctrine of hereditary right; and an accomplished lesson in geography or grammar commits the human intellect to no particular dogma in religion.

"A generous and impartial mind does not ask whence a thing comes, but rather 'what is it?' Those who at the present day, would reject an improvement because of the place of its origin, belong to the same school of bigotry with those who inquired if any good could come out of Nazareth; and what infinite blessings would the world have lost had that party been punished by success! Throughout my whole tour, no one principle has been more frequently exemplified than this—that wherever I have found the best institutions,—educational, reformatory, charitable, penal or otherwise,—there I have always found the greatest desire to know how similar institutions were administered among ourselves; and where I have found the worst, there I have found most of the spirit of self-complacency, and even an disinclination to hear of better _ offensive methods."

He takes occasion to speak with exuberant praise of the work done by his friend, Dr. S. G. Howe in the Institution for the Blind. He gives an elaborate transcript of the lesson he heard taught in a Scotch school, but his greatest enthusiasm is manifest in his description of work in the Prussian schools, emphasizing their methods of teaching reading. Referring to these schools, he says that he is persuaded that no thorough reform will be effected in Massachusetts schools till the practice of beginning with the alphabet is abolished, and says when he inquired in Prussia if they began with the names of the letters as given in the alphabet, the look they gave him implied no great respect for his professional intelligence. He devotes several pages to ridiculing the alphabet method. He thus considers each of the elementary school subjects.

This report appeared in the spring and was immediately construed by the Boston masters as a reflection upon their methods. The first recention of the report was the most enthusiastic given to any of his publications, but the private criticism greatly annoyed him, and he wrote, as early as April, "There are owls who to adapt the world to their own eyes would always keep the sun from rising. Most teachers amongst us have been animated to greater exertions by the account of the best schools abroad. Others are offended at being driven out of the paradise which their own selfesteem had erected for them." The first open attack was through the columns of a religious These attacks became very virulent and Mr. Mann replied; but in publishing his reply the editor made some "weak and wicked" comments. to which he also replied. This reply was not published in that paper but printed elsewhere, and a lively newspaper controversy followed.



CHAPTER X.

"REMARKS" OF THE MASTERS.

Through the spring and summer, in nearly every educational convention held throughout the state. some of the grammar masters of Boston, Worcester and other cities were sure to be upon the program and always with an attack on the ideas presented by Mr. Mann in his seventh annual report. But all this, though annoying, was uninportant in comparison with "The Remarks on the Seventh Annual Report of the Hon. Horace Mann," a document of 144 pages issued by the thirty-one Boston masters. These "Remarks" were prepared by four different members of the Masters' Association, each section read before that body, and then published in the hope that they might "help in some degree to correct erroneous views and impressions, and thus tend to promote a healthy tone in public sentiment in relation to many things connected with the welfare of our common schools." "The teacher, who has stood for many years, himself against a host of five or six hundred children from all ranks and conditions of society, thinks he may once ask a hearing before the public. We know that literary and moral amateurs seem very often to repudiate the notion, that 'experience is the best schoolmaster.' We would not less eschew impatience with such and the great community, than with the children of our charge. We desire no assent to anything which is not right and reasonable; but being of one mind in regard to great

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cardinal principles, we shall once, at least, venture 'abroad' in their defence."

The thirty-one masters who signed this document were: Barnum Field, Franklin School; Joseph Hale, Johnson School; Samuel S. Greene, New North School; Cornelius Walker, Wells School; William D. Swan, Mayhew School; William A. Shepard, Brimmer School; A. Andrews, Bowdoin School; James Robinson, Bowdoin School; William J. Adams, Hancock School; Peter Mackintosh, Jr., Hancock School; Samuel Barrett, Adams School; Josiah Fairbank, Adams School; C. B. Sherman, Eliot School; Levi Conant, Eliot School; Aaron D. Capen, Mayhew School; Frederick Crafts, Hawes School: John Alex, Harris, Hawes School; Abner Forbes, Smith School; Albert Bowker, Lyman School; Nathan Merrill, Franklin School; Reuben Swan, Jr., Wells School; George Allen, Jr., Endicott School; Loring Lathrop, Endicott School; Henry Williams, Jr., Winthrop School; Samuel L. Gould, Winthrop School; Thomas Baker, Boylston School; Charles Kimball, Boylston School; Joshua Bates, Jr., Brimmer School; Benj. Drew, Jr., New North School; J. A. Stearns, Mather School; Jona. Battles, Jr., Mather School.

These "Remarks" were as brilliant productions as ever came from the pens of grammar masters. Six months, practically, had been spent in the preparation. Of course there is much which now seems too ridiculous to have been written with seriousness which then passed for brilliant appeals to the convictions and prejudices of the people. The masters make a strong presentation of the virtues of the "Puritan fathers who founded a university in ten years after they landed upon New England's rude and rocky shore," and established the common schools—"to whose influence the present generation is in-

debted for most of the civic, social and religious blessings"; call attention to the fact that the great leaders of two hundred years could boast no higher alma mater than the rude room of some humble house in which they gathered a few weeks each season; and seem to apologize for the teachers "who have left behind them monuments which should exact feelings of gratitude rather

than produce dissatisfaction."

"With all the rude fixtures and other inconveniences for school purposes, an enlightened public sentiment was early formed, which sustained the State Legislature in giving hundreds of thousands of dollars to the colleges and other seminaries of learning. After making allowance for the social evils of war and intemperance, the progress of education to the present time seems truly wonder-The good cause was never more prosperous than at the time the Board of Education was formed, and the establishment of such a body. with little or no opposition, certainly indicated a healthy tone in public sentiment. All the friends of the common schools from the governor to the most humble citizen, felt a desire to see these institutions improved, and their blessings extended to every child in the commonwealth. desire was for improvement, and not for revolution, in that 'ancient and cherished institution, the common schools of Massachusetts." Mr. Mann had described a performance by the blind on organs unusual in this country, organs constructed with a set of keys for the feet, so that the feet could play an accompaniment to the hands, and he is informed, sarcastically, that there are fifty such organs in churches within sight of the State Mr. Mann claimed that in six weeks he visited hundreds of schools and saw tens of thousands of scholars, saving that he did not merely look at these schools but that he entered them

before the first recitation in the morning and remained until after the last at night. He is reminded that in another connection he speaks facetiously of the mathematical instruction in our schools saying, "If a boy states that he has seen 10,000 horses and you make him count 10,000 kernels of corn, he will never see so many horses again," and they suggest that if he should count the number of school days in six weeks he would not visit so many hundreds of schools or see so many tens of thousands of scholars in the same time.

Mr. Mann commends the good conduct in the Holland schools where they have no corporal punishment, remarking that one pupil in 100 is expelled for bad conduct. His attention is called to the fact that good conduct is rather ex-

pensive according to his own showing. .

"A sacrilegious hand has been laid upon everything mental, literary and moral that did not conform to the new light of the day. Fulminations of sarcasm and ridicule, from the lecture room and the press, in essays and speeches, were the forebodings of the new era in the history of common schools, and in the experience of teach-After Washington had crossed the Delaware, in the darkest hour of the Revolution, Congress gave him new power, in consideration of the new work before him; but it seemed that before the teacher could be allowed to go on in his great work of warring against ignorance, idleness and vice, his authority should be abridged, and all his acquired reputation and influence forfeited, as would be the goods of a contraband trade. All exaggerated accounts of cases in the school discipline of some teachers, and the supposed disqualifications of others, seemed to be set forth to lessen the authority, influence and usefulness of teachers, and give a new direction to public sentiment.

"In matters of education, how vain and worthless have been spasmodic efforts and hot-bed theories, in which the projectors have disregarded expense and observation! Of such vagaries, in the first place, may be mentioned the infant school system, which, for a while was the lion of its day. The fond parent, the philosopher, and the philanthropist, were equally captivated by the scintillations of infantile genius. doting mother and the credulous aunt, with rapturous delight told their friends of the rapid progress of the prattling child; and the learned president of a New England college, when he heard the little philosopher say that the hat, including the ribbon and buckle, was composed of parts of the three kingdoms of nature, the animal, vegetable and mineral, remarked that he then saw by what means the world would be converted; and he seemed to think that in Geology, Botany, and Zoology, there would be no farther need of the services of Lyell, Grav and Audubon; but the object of live mental vision proved an ignis fatuus. The sister of a distinguished governor said the whole affair of infant schools reminded her of those youthful days when she planted beans in the garden and soon pulled them up to see if the roots had grown."

The normal schools, in their early days afforded abundant opportunity for these critics to turn against them many of the things that Mr. Mann had said regarding the common school system.

Mr. Mann's reason for going abroad was the fact that he had spent six years and spared neither labor nor expense in fulfilling that portion of the law which requires that the secretary shall collect information; and for this purpose had visited schools in most of the free states and in several of the slave states of the Union, and had done all he could to learn what was being accom-

plished throughout this country. He had turned his eyes again and again to some new quarter of the horizon with the hope that they might be

greeted by a brighter beam of light.

"Actual observation alone can give anything approaching to the true idea. I do not exaggerate when I say that the most active and lively schools I have ever seen in the United States must be regarded almost as dormitories, if compared with the fervid life of the Scotch schools; and, by the side of theirs, our pupils would seem to be hibernating animals just emerging from their torpid state, and as yet but half conscious of the possession of life and faculties. It is certainly within bounds to say there were six times as many questions put and answers given, in the same space of time, as I ever heard put and given in any school in our own country."

"Nor is this all. The teacher does not stand immovably fixed to one spot (I never saw a teacher in Scotland sitting in a school-room), nor are the bodies of the pupils mere blocks, resting motionless in their seats, or lolling from side to

side as though life were deserting them."

Mr. Mann is asked what he knows of the present state of the Boston schools from actual observation and is told that he knows comparatively nothing as he has not in six years visited a single school in the city and knows nothing of them by observation and he makes hasty statements and comparisons upon matters abroad and at home. For instance, he devotes a chapter to music in the Prussian schools while he never heard any singing exercise in the Boston schools. It is not known to any of the masters that the secretary has improved any opportunity, within five years, of knowing anything of the views of Boston teachers or anything of their plans or the result of their instruction. He has not held a meeting in Boston for six years, and it is difficult for us to understand how Mr. Mann could have collected or diffused any information in Suffolk County. Many of the thirty-one masters were graduates of colleges and universities, had had much experience, frequently assembling themselves together, and had delivered addresses upon many educational subjects.

All in all, this was a bright, strong document with which the thirty-one masters might well feel satisfied, but the times were against them. Five vears before, this would have been a stunning blow, but the sentiment had changed, and though they were congratulated by the fraternity, it rallied to the support of Mr. Mann multitudes who had hesitated hitherto to identify themselves with him. Though many laughed at the sharp thrusts and the just criticisms, they ended by sympathizing with him, saying that he would be more careful of his rhetoric and his figures another time. Although it was rumored for some weeks that the Boston masters were planning a severe attack on Mr. Mann he was taken entirely by surprise. He had no suspicion that his report was so vulnerable nor that the masters were so able. Six months of close study were given to their work and when it appeared it was a masterpiece. The effect upon Mr. Mann was all and more than his bitterest opponent could ask. It cut him to the quick. Speaking of it to a friend in England he said that he had suffered severely in the conflict so far as his feelings were concerned and added, "I have doubtless suffered considerably in reputation." He was wrenched by their criticisms and replied while his indignation had the better of his judgment.

CHAPTER XI.

"REPLY" TO "REMARKS."

Up to this time every public utterance had been prepared with the utmost care, with a view to permanence in literature, universal scholarly respect, and the highest influence. Now he forgot all this and wrote without preparation, and with a feeling of contempt for his antagonists. In this last phase of mind lay his greatest weak-Notwithstanding his effort in the "Reply" to give the impression that he had the highest respect for teachers—some teachers—one cannot escape the feeling that he had never had any adequate respect for the Boston masters. He estimated them by their numbers, their influence gained through the other teachers who were indebted to them, and through their pupils whose loyalty was natural. In a letter written at the time may be seen his misconception of the men. affirming, as he does, that these grammar school masters saw their own condemnation in these descriptions of their European contemporaries, and "resolved as a matter of self-preservation, to keep out the infection of so fatal an example as was afforded by the Prussian schools"; the spirit of evil prevailed among the masters; the writing of the "Remarks" fell into bad hands. The same spirit appears when he says that the normal school at Lexington was so much above even the conception of most teachers as not to be appreciated by them as a rule.

When these "Remarks" appeared he would not acknowledge their ability or the strength of any

of their positions, but applied ridicule and treated them largely with contempt. It is easy to see how he could have crushed the masters at a single blow had he dealt with them after his usually careful and artistic fashion in a pamphlet of twenty pages; instead, he chose to write 175 pages, many of which were in no sense creditable to him.

He read their "Remarks" with astonishment and grief but proceeded to show very clearly that indignation and retaliation played a more important part. They were accused of introducing his name a hundred times and more in connection with sentiments that he never felt and with expressions that he never uttered; they were not philosophical but censorious and aspersive; many of them were young, "mewling and purling in their nurses' arms" when the principals of the normal schools had achieved success; the grammar masters were "like thirty-one vulgar fractions multiplied intothemselves, yielding a most contemptible product"; there were "sutures and overlappings where the heterogeneous parts are rudely joined together"; they showed a "culpable indifference to truth and the sacredness of character"; their literary effort as claimed by themselves in the "Remarks" would have required but a line a day from each in the time devoted to many of the "Remarks" were old lectures newvamped; it must have been remorseless imposition of labor; the pages swam with error.

The depth of his feeling is best shown when at the close of a long plea for harmony between himself and the thirty-one masters, he makes an exception in regard to one individual, the "author whoever he may be of the first section as far as page 38" saying, "until he changes his nature or I change my nature we must continue to dwell on opposite sides of the moral universe." He then devotes more than a page to his characterization

of this "maligner." Some of the signatures affected him with amazement and unspeakable regret and could tears of night efface them, they would be gladly shed. His report had been mutilated and garbled; the shade had been copied and all the light omitted; a forgery of the original had been sent out; they had made fraudulent transpositions.

The "Reply" was certainly earnest and the writer had all the over-confidence of an accused man who knows his innocence and knows that he can prove it, but it is inconceivable that a man of his talent and experience should recite the fact that he had taught district schools, tutored in college and served on a country school board as though these were any adequate training. the man and not his trifling previous experience in school work that led to his call to the secretary-He nowhere appears to less advantage ship. than when he meets their arraignment for not having visited the Boston schools. It is inconceivable that he should give pages to the proof that it was not possible for them to know absolutely of their own experience whether or not he had visited the schools, since some of them had not been teaching in their present positions so long and they were not always in attendance; and proceed to charge them with bearing false witness in testifying that they knew what they could not have known; giving much space to showing that he had once heard a singing lesson, had visited two schools with the mayor spending half an hour in each, had been at an exhibition and in all had visited the Boston schools twelve times in five years and then try to demonstrate that this is their mathematical share of his time. It was fruitless, also, for him to attempt to escape the responsibility for having spoken disparagingly of teachers by citing pages of fairly

complimentary things said of them in other reports and addresses. No one knew better than Mr. Mann that there can be no trial balance in such cases, that there are debts that can never be paid off in that way. A man may have paid millions in the past but it does not save him from insolvency when the last great debt appears in judgment. It was equally useless for a man in his position to seek exemption from the consequences of his undervaluation by quoting from other lesser men who had spoken with greater indiscretion. There was not wanting abundance of opportunity for a terrific blow had he been in the mood and condition to have dealt it. Their claim that the schools of the Commonwealth were in excellent condition when he came into office is met in a masterly manner; in many towns education was sadly neglected; there was no provision for higher education at public expense except in a few cities; there was in many places no provision for children under nine or ten; many schools were open but a few weeks; and many scholars travelled from one section of the town to another. In this their charge was skilfully met.

The assumption that he had in any wise attacked the Boston schools was almost cruelly met with the cold facts that he had merely mentioned Boston with Lexington and a few other places in Massachusetts to show the relative location compared with the places visited in Europe, and that the attempt to make him connect Boston with the Scotch schools was more than absurd, it was vicious. There is no gainsaying his accusation that their method of making him say what he never said would make the Bible say there is no God when it merely recites the fact the fool hath said this in his heart. Mr. Mann admits the justice of the charge of redundancy of metaphor and illustration, and says it is the

fault of his mind, and that if they could only know how much he strives against it they would

pity rather than censure.

While all of the masters were not in full sympathy with the tone and temper of the "Remarks" in every particular, the fraternal sentiment led to the signing of them, and all but W. J. Adams stood together loyally. Mr. Mann had an experience at Brown University from which he should have learned to sympathize with the "thirty-one." He was chosen orator of a mock service in the chapel and the college authorities forbade the exercise. Mann did not favor the carrying out of the plans, but when he found that the others would insist he said, "I would better rebel against the college government than against the majority of my fellow students," and so he went ahead with them and delivered his oration. It was this spirit that made the thirty-one Boston masters a unit in their "Remarks."

Mr. Mann's "Reply" was a great surprise to both sides, revealing him in a new light. Such vindictiveness was not supposed to be in his nature. All the intensity of twenty years of political and official life and religious controversy had not called forth upon the combined enemies of all truth, righteousness and progress a hundredth part of the terrors of this "Reply." assumptions and assurances were so extravagant, its denunciations so violent, its claims to personal superiority so heroic that it fairly dazed the public and for the moment paralyzed the masters. The masters were in a most uncomfortable and unfortunate position. He had made them appear to antagonize Dr. Samuel G. Howe, Cyrus Pierce, George B. Emerson and others. Like magic the social, intellectual and progressive political leaders rallied as champions of Mr. Mann, who showed himself to be a terrific fighter

and a merciless foe. The peace he offered the masters, provided they would offer up Barnum Field as a scapegoat, could not be thought of for a moment, and Mr. Mann accepted that as a challenge from the thirty-one. He enlisted the press very generally against the masters and took a personal interest in electing members of the school board who were his ardent friends. decided to have a vigorous examination of the grammar schools and the masters petitioned the mayor not to appoint either Dr. Howe or Mr. Brigham for either of the examinations, but he made each chairman of one of the committees therefor. Nothing could have been more discomfiting to the masters or a greater triumph for Mr. Mann. who advised with the committee regarding the removal of several of the masters, four of whom soon retired from the service. When the results of the examinations, which had no single ray of cheer in them, were made public eight thousand copies were printed for free distribution. at such an hour of triumph for Mr. Mann that they prepared the "Rejoinder" to the "Reply" to the "Remarks" upon his seventh report.

CHAPTER XII.

"REJOINDER" TO THE "REPLY."

Mr. Barnum Field, respectfully declined to sign the "Rejoinder" because Mr. Mann had said that he was never to be forgiven and they must continue to dwell on opposite sides of the moral universe. In his place appeared a powerful presentation of the case of the thirty-one masters, calm, clear, firm, earnest. The writers of the other sections were Wm. A. Shepard, S. S. Greene,

and Joseph Hale.

Read to-day, this first part stands as an unimpeachable indictment of the matter, method manner of Mr. Mann's and "Reply." charged with misunderstanding representing their "Remarks"; with having accused them of what was farthest from their thought; with having attributed motives of which they never dreamed; with injustice, impatience and ill temper. They lose much, however, from being forced to apologize for what Mr. Mann had made them appear to have said and for having to take the attitude of defence of themselves as well as of their "Remarks." Their great gain was in throwing back upon Mr. Mann every one of the really good points he had made against them. Where he had represented them as falsifiers not worthy to be instructors of youth because they had asserted that he knew nothing of the Boston schools—claiming to have visited these schools twelve times in the five years specifiedthey show that five of these occasions, by his own admission, were after the writing of the report:

that the other seven had not averaged fifteen minutes each; that one was to examine a map exhibition; one to see the building; one was after school hours; one was after the recitations closed; one at an exhibition; one for the purpose of making a speech; one to hear a lesson in music.

Mr. Mann had made much of the fact that he had frequently visited Mr. Harrington's and Mr. Tower's schools for they were the best in the city, but the former had left teaching before the five years' limit and the latter two years before that.

Mr. Mann's attempt to escape their shaft at his tens of thousands of pupils visited in Prussia on the ground that he had said, "I think I may say" and had not put it positively, is turned upon him with irresistible force because he said, "I think I may say, within bounds, tens of thousands." Mann is left without one unchallenged personal position and in every way his "Reply" is shown to be more vulnerable than his report. Many of the wonderful methods seen in Prussia, published and glorified as coming from there were in daily use in Boston and had been for four or five years. The masters had been studying these new things from Prussia in advance and had adopted some, and adapted others and his ignorance thereof is made to recoil upon him with much force.

Mr. Shepard's "Rejoinder" is more sarcastic, more brilliant and consequently less effective. He was a young man but talented and specially gifted in controversy and among the many rankling suggestions was the irresistible ridicule in commenting upon the Sunday-school visitation. In attempting to parry the thrust in the "Remarks" where Mr. Shepard had figured out thirty-six days in six weeks, Mr. Mann had insisted that as he had visited Sunday schools these ought to be included and the whole be figured on the basis of forty-two days, which correction Mr. Shepard allows very

graciously but in a decidedly merry vein. Among the pleasantries of Mr. Shepard is a figuring out of the "leaps into the air in a Scotch school." In Mr. Mann's ardent description of this school, speaking of the enthusiasm, he declares that the children "actually leap into the air from the energy of their impulses, and repeat this as often as once in two minutes on the average," and Mr. Shepard shows that this must mean three thousand, six hundred "leaps into the air" or one leap every two seconds.

Mr. S. S. Greene's "Rejoinder" is a dignified discussion of what has since come to be regarded as the "word" method of teaching reading, and although "logical," bright and brilliant, it appears so absurd in the light of modern revelations that one reads it with impatience. From the first Mr. Mann had every pedagogical advantage as they had the personal. He knew that he was in the right, knew that the new methods in reading. geography, language and arithmetic were as sure to come as noon to follow the dawn. There has scarcely been an idea in all the departures of recent years not embodied in Mr. Mann's seventh report. Every progressive movement in teaching words, in using maps, in nature study, in abolishing corporal punishment, in emphasizing the moral element in education was championed with intensity by Mr. Mann in his seventh report, fifty years ago.

Miss Mathilde E. Coffin has made quite a sensation by introducing into the Detroit schools examples and problems made from the facts daily presented by the press on the ground that every example should give some useful information as well as present opportunity for practice. Mr. Mann wrote a text-book on arithmetic based on that idea, pure and simple, nearly half a century

since.

The "Remarks" and the "Rejoinder" were mainly devoted to defending what no power could save and the sentiment of the city realized it. The logical skill and masterly style of these two great documents, together with the fact that every one recognized that they had the advantage of him in the controversy but gave greater emphasis to the truth for which he stood. The strength of these two masterpieces of controversy was their weakness and with the appearance of the "Rejoinder" Mr. Mann's place as an educator was for the first time unchallenged, and the city and the state were ready to do his bidding for the advancement of education. The "Rejoinder" caused no ripple of excitement, the public interest in the controversy had abated, public judgment was made up and language counted for little. Mr. Mann was enthroned as the genius of educational progress and few took the trouble to read what was so well said by his antagonists. It was the old, old story with which the world is so familiar. "There is a tide in the affairs of men, which taken at the flood leads on to fortune."

fresh, but it is intolerable when it is sour. "Answer" had little interest then and less now for it was understood then and is better understood now that the controversy had been fought out on general influences rather than in the technicalities of discussion. No one cared how many times he had visited the Boston schools, for what he had gone, or with whom. None cared how many schools he had visited in six weeks in Prussia nor how many "leaps into the air" the children made per minute in the Scotch school; none cared for the question of veracity or the extent of the flights of rhetoric or imagination. It was enough that Mr. Mann had established the principle that teachers should be trained, that was common sense; that there should be less corporal punishment, that was common sense also,—the number of punishments in Boston were reduced eighty per cent in two years after the "Remarks"; that he believed in methods in reading, geography and arithmetic, that looked sensible on the surface. and the general verdict was that it was vicious for the masters to annoy him and call him off from his greater work.

The weakness of his "Reply" and the strength of the "Remarks" and of the "Rejoinder" concerned no one. The world had its own interests and concerned itself not the least with the justice or the injustice of the case, with argumentative winnings and losings of the disputants. The public formed its judgments by the logic of events and that verdict glorified Horace Mann and made

him educationally immortal.

There is no better opportunity to study the hidden forces in society than is presented by the conditions in Boston in 1843-6 and the experiences of Horace Mann and the thirty-one Boston masters.

Mr. Mann made an educational crisis. To make.

a crisis one must focus public attention upon some issue; force the opponents to make so clear a presentation as to satisfy all parties interested; and convince the disinterested public that the opposition occupies wholly untenable ground. This is the highest achievement of a reformer. No man is great who cannot in the emergency focus public attention upon his issue, who does not succeed in getting a mighty presentation of the opposition, who does not win the disinterested public. Pitt's fame was largely due to Walpole: and Disraeli's to Gladstone. Webster's niche is largely due to the masterly speech of Hayne to whom he could and did reply, and Lincoln would never have had the opportunity to immortalize himself but for the mighty speeches of Stephen A. Douglas which he answered. Horace Mann would never have had his place as an educator but for the controversy with the Boston masters. Were it possible, as it is not, to rob those two great documents-the "Remarks" and the "Rejoinder"-of their strength, Mr. Mann would be robbed largely of his preëminence. five reports and his crusades up and down the state had focused public attention, but in all those years there were well-defined suspicions that his was not a disinterested service, that his wisdom was not without alloy. The Unitarians had captured most of the churches in and about Boston, they had taken to themse'ves Harvard college and there were not wanting those who hinted broadly that Mr. Mann had sectarian designs on the public schools.

· So long as he lectured abstractly, and talked of reforms that were needed people were willing that he should talk; when the "Remarks" appeared everybody said, as they did of Walpole a hundred years earlier, of Gladstone, of Hayne and of Douglas in their time, "that is unanswerable."

The associates of the masters, like the associates of Walpole and Douglas, rallied about their champions but the disinterested public went with Mr. Mann as it had gone with Mr. Lincoln in the Douglas debates. He had made a crisis and his seventh report was an immortal document; opposition to the normal schools was never more to be heard in the land and oral instruction, the word method and less corporal punishment were certain to come to the Boston schools. He who magnifies those great opposing documents helps to give the crisis maker his place upon the throne.

CHAPTER XIV.

THE STATESMAN.

When Mr. Mann left law and politics for an educational career he lost caste politically. His influence waned. He was not sought for campaigning and the Legislature where he had served for many years heeded his pleadings little more than those of the stranger. Before the echoes of the controversy had died away, Mr. Mann was selected from Daniel Webster's Congressional district to take the seat in Congress made vacant by the sudden death in the House of ex-President John Quincy Adams and that from a district in which he had resided but a short time. It was an honor such as has rarely come to an educator.

From the first he attracted attention in Washington because of his reputation and forensic power. He had been in Congress but a little time when Mr. Webster delivered his famousmany thought infamous-seventh of March speech in which he outraged the political sentiment of Massachusetts. What Mr. Webster thought sure to add to his political prospects and to the business advantage of Boston was interpreted to his disadvantage. Mr. Mann seized the occasion for heroic action. He reasoned, as he afterward admitted, that, with the feeling against Mr. Webster because of this speech, he would not venture to be a candidate for reëlection; if he did, defeat was certain. In view of these conditions Mr. Mann made a vigorous, keen, severe attack upon Mr. Webster which angered that statesman as nothing in his experience had done before. This was due partly to the fact that it came when he was unprepared to meet it and partly because of the audacity of the man, and as he thought, impropriety of the junior congressman administering a rebuke to the senior senator.

The best laid plans sometimes come to naught. At this juncture President Taylor died, Mr. Filmore succeeded him, Mr. Webster was made secretary of state and became to all intents and purposes the administration with all the patronage for New England at his disposal. Nothing could have been worse for Mr. Mann. The condemnation was now directed to him and criticisms, public and private, were showered upon him. When his term expired and he was up for reëlection Mr. Webster and the entire party machinery worked against him with such vigor that he lost the renomination by a single vote. clared himself an independent candidate, spoke in every village and hamlet in the district, and was elected over the regular nominee by a large vote. This was a personal triumph for Mr. Mann. but for Mr. Webster it was a personal rebuke which he felt keenly.

Mr. Mann's congressional record was eminently creditable and demonstrated his statesmanlike qualities. At the close of the regulation term in Congress he was made the candidate of the new party of Sumner, Wilson, Burlingame and others There was no possibility that year for governor. of his election and he put no heart into the campaign. His nomination was made by Henry Wilson and seconded by Anson P. Burlingame in speeches that were among the noblest tributes ever offered a candidate. With this he retired from the political arena where he had won laurels and had been of great service to humanity. brilliancy of this experience added a halo to his educational service which gave it character and statesmanlike dignity.

CHAPTER XV.

AT ANTIOCH COLLEGE.

An inscrutable Providence or a cruel fate led Mr. Mann at the age of fifty-six to accept the presidency of Antioch college, Yellow Springs, Ohio, and attempt the impossible under conditions that chafed and rasped him for the remaining years of his eventful life.

In America there are two sad pictures, an educator out of place at fifty-six and a politician out of a job at any time. Mr. Mann's defeat for the governorship, although in no sense a surprise, left him with no immediate political future, and he may be pardoned if he did not see any educational attractions in New England. he rested for a few months many choices would have been presented. The lecture platform, the literary arena or any one of many educational positions would have been available, but the friends of Antioch college had enlisted his sympathies, appealed to his self-sacrificing devotion, magnified the possibilities, misrepresented—let it be hoped unintentionally—the reality, and he took his family out of Massachusetts that he had blessed into an institution, community and conditions which were at that time as ill adapted to him as the depths of the sea to a canary.

Religiously, educationally, politically, socially, philanthropically he was misplaced. His friends have sometimes heaped abuse upon the men and the community that wore him out completely in six years, wrecking him physically and shading every hour of those last years, but it is probable

that he was as great a burden to them as they were to him. It is useless to censure, but much charity is required for a worshipper at the shrine of Horace Mann to see his family literally "dumped" homeless and friendless upon the debris of that college yard with no house in the town, no rooms in the building ready for, or approaching readiness, for wife and children, and that was really as bright a day as he saw until his beautiful translation to the Land Immortal from the bosom of his family, August 2, 1858.

He was misplaced but he could not, would not retreat and against the advice of all friends he stayed and hoped against hope, sacrificed religious ideals, personal comforts, home privileges and continued to bury the money of his friends. He fought opposition in an arena where he was at every disadvantage until at the age of sixty-two his spirit seemed to float away in a delightful vision and a glorious inheritance remained for the widow and orphan of one of the most beautiful, grand and noble characters that has blessed this land.

A fractional part of the energy, wisdom, devotion that were wasted at Antioch would have immortalized him as a college president at Williams or at Oberlin, but the history of education has gained much from the failure of his party to win in the gubernatorial contest of 1852 and from the failure to establish an educational institution of national fame in southeastern Ohio for from the public mind the last ten years of his life have faded from memory and all that remains to be more and more glorified are the ten years of sacrifice and devotion, of heroism and wisdom, of talent and genius with which the schools of Massachusetts were blessed, as have been the schools of no other commonwealth. In front of

the State House, in storm and sunshine, as a work of art, stands a noble statue of a grand man, but a fitter memorial is the manhood and womanhood of Massachusetts, all the brighter and better because of the life, the labor and the love of

HORACE MANN.

CHAPTER XVL

A-B-C IN THE CONTROVERSY.

The first question to arise with every reader of these pages thus far will be,—"Why not include the controversy?" The answer is very simple. Because the six principal documents would of themselves require a book twelve times the size of this. All that can be attempted is to give in the concluding chapter a few selections regarding one phase of the contest. The a-b-c will afford as good an illustration as any. This is Mr. Mann's description of the word method or as he styled it, the Prussian way of teaching children to read.

"The teacher first drew a house upon the blackboard. By the side of the drawing and under it, he wrote the word house. With a long pointing rod he ran over the form of the letters.—the children, with their slates before them and their pencils in their hands, looking at the pointing rod and tracing the forms of the letters in the air. The next process was to copy the word 'house,' both in script and in print, on their slates. followed the formation of the sounds of the letters of which the word was composed, and the spelling of the word. Here the names of the letters were not given but only the sounds which those letters have in combination. The letter h was first selected and set up in the reading-frame, and the children, instead of articulating our alphabetic h, (aitch,) merely gave a hard breathing,—such a sound as the letter really has in the word 'house.' Then the diphthong, au (the German word for 'house' is spelled 'haus') was taken and sounded

by itself, in the same way. Then the blocks containing h, and au, were brought together, and the two sounds were combined. Lastly, the letter s was first sounded by itself, then added to the others, and then the whole word was spoken. Sometimes the last letter in a word was first taken and sounded,-after that the penultimate,-and so on until the word was completed. The responses of the children were sometimes individual. and sometimes simultaneous, according to a signal given by the master.

"In every such school, also, there are printed sheets or cards, containing the letters, diphthongs and whole words. The children are taught to sound a diphthong, and then asked in what words that sound occurs. On some of these cards there are words enough to make several short sentences. and when the pupils are a little advanced, the teacher points to several isolated words in succession, which when taken together make a familiar sentence, and thus he gives them an agreeable surprise, and a pleasant initiation into reading.

"After the word 'house' was thus completely impressed upon the minds of the children, the teacher drew his pointing rod over the lines which formed the house; and the children imitated him, first in the air, while they were looking at his motions, then on their slates. In their drawings there was of course a great variety as to taste and accuracy; but each seemed pleased with his own, for their first attempts had never been so criticised as to produce discouragement. children were then called to the blackboard to draw a house with chalk. After this, the teacher entered into a conversation about houses."

"Compare the above method with that of calling up a class of abecedarians,-or, what is more common, a single child, and, while the teacher holds a book or a card before him, and, with a

pointer in his hand, says, a, he echoes a; then b. and he echoes b; and so on until the vertical row of lifeless and ill-favored characters is completed, and then of remanding him to his seat, to sit still and look at vacancy. If the child is bright, the time which passes during this lesson is the only part of the day when he does not think. single faculty of the mind is occupied except that of imitating sounds; and even the number of these imitations amounts only to twenty-six. A parrot or an idiot could do the same thing. And so of the organs and members of the body. They are condemned to inactivity;—for the child who stands most like a post is most approved; nay, he is rebuked if he does not stand like a post. A head that does not turn to the right or left, an eye that lies moveless in its socket, hands hanging motionless at the side, and feet immovable as those of a statue, are the points of excellence, while the child is echoing the senseless table of a. b, c. As a general rule, six months are spent before the twenty-six letters are mastered, though the same child would learn the names of twentysix playmates or twenty-six playthings in one or two days."

"The practice of beginning with the 'Names of Letters,' is founded upon the idea that it facilitates the combination of them into words. On the other hand, I believe that if two children, of equal quickness and capacity, are taken, one of whom can name every letter of the alphabet, at sight, and the other does not know them from Chinese characters, the latter can be most easily taught to read,—in other words, that learning the letters first is an absolute hindrance."

"The letter a, says Worcester, has seven sounds,—as in fate, fat, fare, far, fast, fall, liar. In the alphabet, and as a name, it has but one,—the long sound. Now suppose the words of our language

in which this letter occurs, to be equally divided among these seven classes. The consequence must be that as soon as the child begins to read, he will find one word in which the letter a has the sound he has been taught to give it, and six words in which it has a different sound. If, then, he follows the instruction he has received, he goes wrong six times to going right once. Indeed, in running over a score of his most familiar words,—such as papa, mama, father, apple, hat, cat, rat, ball, fall, call, warm, swarm, man, can, pan, ran, brass, glass, water, star, etc., he does not find, in a single instance, that sound of a which he has been taught to give it in the alphabet."

"Did the vowels adhere to their own sounds, the difficulty would be greatly diminished. But, not only do the same vowels appear in different dresses, like masqueraders, but, like harlequins, they exchange garbs with each other. How often does e take the sound of a, as in there, where, etc.; and i, the sound of e; and o, the sound of u; and u,

the sound of o; and v, the sound of i.

"In one important particular the consonants are more perplexing than the vowels. The very definition of a consonant, as given in the spelling-books, is, 'a letter which has no sound, or only an imperfect one, without the help of a vowel.' And yet the definers themselves, and the teachers who follow them, proceed immediately to give a perfect sound to all the consonants."

"I believe it is within bounds to say, that we do not sound the letters in reading once in a hundred times as we were taught to sound them when learning the alphabet. Indeed, were we to do so in one tenth part of the instances, we should be understood by nobody. What analogy can be pointed out between the rough breathing of the letter h, in the words when, where, how, etc., and the "name-

sound" (aytch, aitch, or aych, as it is given by different spelling-book compilers) of that letter,

as it is taught from the alphabet?

"This subject might be further illustrated by reference to other languages,—the Greek, for in-Will the names of the letters, kappa, omicron, sigma, mu, omicron, sigma, make the word And yet these letters come as near making that word, as those given by the Rev. Mr. Ottiwell Wood, at a late trial in Lancashire, England, did to the sound of his own name. On Mr. Wood's giving his name to the court, the judge said, 'Pray, Mr. Wood, how do you spell your name?' to which the witness replied; -'O double T, I double U, E double L, double U, double O, D.' In the anecdote it is added, that the learned judge at first laid down his pen in astonishment; and then. after making two or three unsuccessful attempts, declared he was unable to record it."

To this the Masters made extended reply in their "Remarks" from which the following statement is selected:—

"When we speak of words, we may mean either the audible, or the written signs of our ideas. term word is, therefore, ambiguous, unless it be so qualified as to have a specific reference. speaking of familiar words, nothing can be meant except that the child can utter them; he knows them only as audible signs. To say that brinted words are familiar to a child's tongue, can have no other meaning than that he is accustomed to the taste of ink; to say that such words are familiar to his ear, is to attribute to that ink, a tongue; and to say that they are familiar to the mind, is to suppose the child already able to read. reading aloud is nothing less than translating written into audible signs, a knowledge of the latter. whatever may be the system of teaching, is presupposed to exist, and is about as necessary to the one learning to read, as would be a knowledge of the English language to one who would translate Greek into English.

"To illustrate. Take the printed word mother; when pronounced, it is familiar to the ear, the tongue, and the mind.' Does this familiarity aid the child in the least, in comprehending the printed picture? Can he, from his acquaintance with the audible sign, utter that sign by looking upon the six unknown letters which spell it?

"The truth is, in all that belongs, appropriately, to the question under consideration, the word is unknown; unknown as a whole, unknown in all its parts, and unknown as to the mode of combining those parts. The question, when restricted to its appropriate limits, is simply this; 'What is the best method of teaching a child to comprehend printed words?'"

"Is the rose any the less agreeable to the mind of the child, or, is the word *rose*, when pronounced, any the less familiar to his organs of speech or to his ear, because its printed sign is learned by combining the letters r-o-s-e? Or does the mere act of telling the child to say *rose*, while pointing to the picture, formed of four unknown letters, in any way enhance its agreeableness?

"The question, then, is not whether a child shall be 'introduced to a stranger through the medium of old acquaintances,' for, in fact, by the new system, this introduction is made through the medium of the teacher's voice.

"The true question at issue is, whether the child shall be furnished with an attendant to announce the name of the stranger, or whether he shall be furnished with *letters* of introduction by which, unattended, he may make the acquaintance, not of some seven hundred strangers merely, but of the whole seventy thousand unknown members of our populous vocabulary."

"When the secretary, in speaking of a child after the first year of his life, says that, then, the xonderful faculty of language begins to develop itself, he undoubtedly refers to spoken language. And well may that be called a wonderful faculty by which, through the agency of the vocal organs. we can so modify mere sounds, as to send them forth freighted with thoughts which may cause the hearts of others to thrill with ecstatic delight, or throb with unutterable anguish. wonder that there should have existed, early in the history of the world, a desire to enchain and represent to the eye these evanescent messengers of thought. Hence the early and rude attempts at writing, by means of pictures and symbols. But these, unfortunately, were representatives of the message, not the messenger; of the idea, not the sound which conveys it. At length arose that wonderful incention, the art of representing to the eve, by means of letters, the component parts of a spoken word, so that now, not merely the errand. but the bearer stands pictured before us. grand and distinctive feature of this invention is. that it establishes a connection between written and the audible signs of our ideas. throws, as it were, a bridge across the otherwise impassable gulf which must ever have separated the one from the other. The hieroglyphics and symbols of the ancients performed but one function. To those who, by a purely arbitrary association, were able to pass from the sign to the thing signified, they were representatives of ideas—and ideas merely; hence they are called ideographic characters, and that mode of writing has been denominated the symbolic, and is exemplified in the Chinese language."

"The new system of teaching reading abandons entirely the distinctive feature of the phonetic mode of writing, and our words are treated as though they were capable of performing but one function, that of representing ideas. The language, although written with alphabetic characters, becomes, to all intents and purposes, a symbolic language. Now we say, as ours is designedly a phonetic language, no system of teaching ought to meet with public favor, that strips it of its principal power. And we confess ourselves not a little surprised that the secretary, who cherishes such correct views of the inferiority of the Chinese language, should urge us to convert ours into Chinese."

"As our language was written with alphabetic characters, our words are too long and cumbrous for becoming mere symbols. A single character would be vastly superior to our *trisyllables* and *polysyllables*. If the new system prevails, we may soon expect a demand for reform in this respect. As it now is, the child must meet with all the difficulties that necessarily accompany the acquisition of the Chinese language, and these greatly increased by the forms of our words.

"The defenders of the new system seem to lose sight of the nature and design of the alphabetic mode of writing, as an invention. To understand an invention, we must first know the law of nature which gave rise to it, and then the several parts of the invented system, as well as the adaptation of these parts, when combined, to accomplish some useful purpose. Thus, to explain the steamengine, the chemical law by which water is converted into steam must first be understood, and in connection with it, that of elasticity, common to all aëriform bodies. Then follows—what constitutes the main point in this illustration—the explanation of the several parts of the machine, with the modes of combining them, so as to gain that immense power, which is found so valuable in the arts. Take another illustration, more nearly

allied to the subject under consideration. It was discovered a few years since, that a piece of iron exposed, under given circumstances, to a galvanic current, would become a powerful magnet, and that it would cease to be such, the instant the current was intercepted. Little was it then thought, that this simple discovery would give rise to an invention by which the winged lightning, fit messenger of thought, could be employed to enable the inhabitants of Maine to converse with their otherwise distant neighbors in Louisiana, with almost as much ease, as though the parties were seated in the same parlor.

"Now, no one will pretend, that to make use of the steam-engine successfully, all that is necessary is to gain an idea of it, as a whole. The several parts, with their various relations and combinations, must be explained. Equally necessary is it, in managing the magnetic telegraph, for the operator to be familiar with the laws of electricity, and the adaptation of the several parts of the machine, to accomplish, by means of that agent, the object proposed. But who would think of interpreting the results of its operation, the dots, the lines, the spaces, by looking upon

them as constituting a single picture?

"To apply these illustrations. It was discovered, ages ago, that Nature had endowed the organs of speech with the power of uttering a limited number of simple sounds. From this discovery originated the invention of letters to represent these elementary sounds. Letters constitute the machinery of the invention. They are the tools by which the art of reading is to be acquired; and a thorough knowledge of letters bears the same relation to reading, as does the thorough acquaintance with the parts of a steam-engine, or of the magnetic telegraph to a skilful use of these instruments. The new system proposes to abandon, for

a time at least, all that is peculiar to this invention; all that distinguishes it from the rude and unphilosophical systems of symbolic writing, which, centuries ago, gave place to it, throughout every portion of the civilized world. Now, since such an estimate was placed upon this invention by the ancients, as to secure its adoption to the exclusion of all other methods of writing; and since a trial of many centuries has served only to confirm mankind in the belief of its superiority over every other system; we can but protest against the adoption of a mode of teaching, that subjects the child to such inconvenience and loss."

"The word *letter*, as applied to the alphabet, is ambiguous, unless accompanied by some term, or explanatory phrase, to show what is intended. In referring to one of the elementary sounds which enters into the formation of a spoken word, we call that sound a letter; so, in speaking of the conventional sign, which represents that sound to the eye, as the character h, seen in a printed word, that sign we call a letter; both the sound and the sign, take the name aitch, for example; this name, in turn, is called a letter. Now, to prevent confusion, these three things, the power, the character, and the name, should be kept entirely distinct from each other. In a spoken word, elementary sounds are combined; in a written word, elementary characters; in neither written nor spoken words, are the names of letters joined, except in those instances, where the name and power are the same, as in the case of the long sounds of the vowels."

"We never supposed, nor do we know of a single advocate of the old system, who ever supposed, that the *names* of letters entered into the formation of words; as, h-a-t, into *aitchaitee*; 'l-e-g,' into 'elegy.'

"Names were not given to letters for such a pur-

pose. They were assigned to them, for the same reason that names are given to other objects, to aid us in referring to the objects themselves. One would scarcely expect to convince even a child, that there was neither pastry, fruit, cinnamon, nor sugar, in the pie he was eating, by telling him that pies are never made of such names as pastry, cinnamon, etc."

"To neglect the names of letters is to destroy; at once, one of the most important exercises of the primary school; that is, oral spelling. That letters must have names to aid us in referring to

them, no one will deny."

"If letters must have names, why should the child be kept in ignorance of them? One of the first inquiries of a child, on seeing a new object is, 'What is it?' 'What do you call it?' or, in other words, 'What is its name?' Shall such inquiries be silenced, when made respecting the alphabet?"

"Mr. Mann says: 'If b, is bc, then be is bcc, the name of an insect; and if l is cl, then cl is ccl, the name of a fish;' that is to say, if the object named, is the same as the name itself, then that name becomes the name of an insect, or of a fish. Sur-

prising!

"All printed names of objects are formed from printer's ink. Bec is the printed name of an object; and since the object itself is the same as its name, it follows that this insect is only printer's ink. It is, therefore, harmless, unless it is that remarkable bee that has three stings; for we are told that—

"'No bee has two stings;' and that, 'one bee has one more sting than no bee (and perhaps, this one)

has three stings.

"As for the *ccl*, fit emblem of the logic that caught it, we will leave it to hands best able to retain it."

"Since the child cannot 'appreciate the remote-

benefits' of learning the alphabet, must his caprice govern those who can, and determine them to abandon, even for a time, what they know is allimportant in teaching him to read? A child is sick, and cannot appreciate the remote, or immediate benefits of taking disagreeable medicine. Will a judicious parent, who is fully sensible of the child's danger, regard, for one moment, his wishes, to save him from a little temporary dis-A child has no fondness for the dry and uninteresting tables of arithmetic. Shall he, therefore, be gratified in his desire to hasten on to the solution of questions, before acquiring such indispensable pre-requisites? We have accustomed to suppose that the responsibilities of the teacher's profession, consist, mainly, in his being required to fashion the manners and tastes of his pupils, to promote habits of thinking and patient toil, and to give direction to their desires and aspirations, rather than to minister to the gratification of their passion for pleasure."

"To gratify the child, should not be the teacher's aim, but rather to lay a permanent foundation, on which to rear a noble and well-proportioned superstructure. If, while doing this, the teacher is successful in rendering mental exertion agreeable, and in leading the child from one conquest to another, till achievement itself affords delight, it is well; such pleasure stimulates to greater exertion. But if, to cultivate pleasure-seeking is his aim, he had better, at once, abandon his profession, and obtain an employment in which he will not endanger the welfare, both of individuals and society, by sending forth a sickly race, palsied in every limb, through idleness, a vain attempt

to gratify a morbid thirst for pleasure.

"The new system proposes to afford the child pleasure in the exercise of *reading words;* yet, instead of requiring him to exert, in the least, his mental faculties, in combining the elementary parts of these words, the teacher gives merely the result of his own mental processes, and exacts nothing from the child, but a passive reception of the sound, which is to be associated arbitrarily, with the visible picture, pointed out to him."

"To this method of teaching we are opposed, for

the following reasons:

1st.—"Teaching whole words according to this plan, to any extent whatever, gives the child no facility for learning new ones. Every word must be taken upon authority, until the alphabet is learned.

2d.—"Since the alphabet must, at some period, be acquired, with all its imperfections, it is but a poor relief, to compel the child, at first, to associate seven hundred different, arbitrary forms with the ideas which they represent, and then to

learn the alphabet itself."

3d.—"Another objection to converting our language into Chinese, arises from the change which must inevitably take place in the modes of associating the printed word with the idea which it represents, when the child is taught to regard words as composed of elements. Children, at first, learn to recognize the word, by the new method, as a single picture, not as composed of parts; and for aught we know, they begin in the middle of it and examine each way. It is not probable that they proceed invariably from left to right, as in the old mode. However that may be, an entire change must take place when they begin to learn words, as composed of letters. The attention, then, is directed to the parts of which words are composed. While the eye is employed in combining the visible characters, the mind unites the powers which they represent, and the organs of speech are prompt to execute what the eye and the mind have simultaneously pre-

pared for them. The mode of association in a symbolic language, if we mistake not, is this: The single picture is associated arbitrarily, yet directly, with the idea; the idea is then associated with its audible sign; this sign, being familiar to the child, is readily uttered. In a phonetic language, it is different. The attention directed to the letters and their powers, the child is conducted immediately to the audible sign; this when uttered, or thought of, suggests the idea. Whether or not these are the correct views, is immaterial to the argument. All that is claimed is, that a change takes place in the modes of association, as soon as the child begins to combine letters into words. It is of this change we complain. All will acknowledge the importance of forming in the child, correct habits of association, such as will not need revolutionizing at a subsequent period in life."

4th.—"The new system fails to accomplish the object which it proposes. The main design of this mode of teaching seems to be, to escape the ambiguity arising from the variety of sounds which attach to some of the letters, as well as from the variety of forms by which the same

sounds may be represented.

"The defenders of this system seem to forget, since these anomalies are elementary, that they must be carried into the formation of words. Thus, we can represent a single elementary sound, first by a, then by ai, and again, by ei; hence, we can form three different words; as vane, vain, vein. In a similar manner we have, rain, reign, rein; wright, write, right, rite; and hundreds of others. It will be seen at once, that it must be as difficult for a child to attach the same sound to four different pictures called words, as to four different pictures called letters. Hence, it is plain, that we have 'harlequins' among words; as well as among

letters. The only difference is, that the former are more numerous, yet the legitimate offspring of the latter. We have 'masqueraders,' too, among words. Let the sound represented by the four letters, r-i-t-e, fall upon the child's ear, and he may think, either, of a ceremony, of making letters with a pen, of justice, or of a workman. Again, let either the printed or spoken word pound, for example, be given; and he may think of an enclosure for stray cattle, of striking a blow, of certain weights, as avoirdupois, apothecaries', or Troy weight, and also, of a denomination of money."

5th.—"It introduces confusion into the different

grades of schools.

"The elements must be taught somewhere. If neglected in the primary schools, they must be taught in the grammar schools. And thus the order of things is reversed, and disarrangement introduced into the whole school system. The teacher who is employed, and paid, for instructing in the higher branches, is compelled to devote time and attention to the studies appropriately belonging to the schools of a lower grade."

"Two children, in like circumstances, in every respect, commence learning to read; the first learns some seven hundred different words, as he would so many different letters; having acquired no more ability to learn the seven hundred and first, than he had at the beginning; afterwards he learns the twenty-six letters of the alphabet, including all the 'harlequins' and 'masqueraders.' and finally the art of combining the letters into The other learns first, the letters; then, the art of combining them; and finally makes use of this knowledge, to acquire his seven hundred Now by what rule of arithmetic, or of common sense, it is ascertained that the former will advance more rapidly than the latter, is to us entirely unknown."

"The main question at issue, we are constrained to answer in the negative. The arguments abduced in its support are, as we believe, inconclusive. The plausibility of some arises from considerations wholly irrelevant; others are fallacious; and others still, are based upon false premises.

"On the contrary, the reasons brought against the change, and in favor of the prevailing system, are of paramount importance. Therefore, as conscientious and faithful servants in the cause of education, we feel bound to adhere to the path of duty, rather than yield to the opinions even of those who are high in authority."

The "Reply" of Mr. Mann deals with the question in this way:—

"There are several reasons why I shall not attempt a lengthened reply to this part of the 'Remarks.' The first is, that, from beginning to end, it is an arrant misrepresentation of the system it professes to impugn. I have never advocated, or known, or heard of, nor have I met any person who has ever advocated, or known, or heard of, any such mode of teaching the English language to children, as the 'Remarks' assail."

"It would be useless to consider, in detail, those arguments which are brought to overthrow a system which nobody upholds. Besides, the plain, common-sense views which belong to this subject, are turned into metaphysics, by the 'Remarks,' and treated with division and subdivision, that bewilder instead of elucidating. The subject is ground down, and pulverized into impalpability,—beyond microscopic vision. Had it been the unaided production of a single mind, the subtlety and evanescence of its refinements might have been less;—now, I know not how otherwise to describe it than as the doctrine of metaphysics applied to the almost endless anomalies of the

alphabet. An attempt to individualize the atomical parts of this section, and to give an answer to each, would be like attempting to beat back a league-square of sea-fog, by hitting each particle with the sharpened end of a rod. I shall content myself, therefore, with endeavoring to find some nuclei rarified into less metaphysical tenuity than the general mass, and striking at them."

"By the 'old method,' the names of the letters,—
'the A, B, C, as they have been immemorially called,—were first taught. After these letters, came tables of ab and eb, of bla and ble, of ska, ske, of bam, flam, etc., etc., an almost endless cata-

logue, and doleful as endless."

"By the 'old system,' when the child could master the alphabet at sight, and could read these names of nothing, by spelling them, he was put to the reading of short sentences. Then, and not till then, was any order or beauty evolved to his vision, out of night and chaos. From inquiries made, I know not of how many teachers, I learn that it has taken children, on an average, at least ! six months to master the alphabet, on this plan. even when they went to school constantly. country districts, where there are short schools and long vacations, it has generally required a year, and often eighteen months, to teach a child the twenty-six letters of the alphabet; when the same child would have learned the names of twenty-six playmates, or of twenty-six interesting objects of any kind, in one or two days. And the reason is obvious. In learning the meaningless. letters of the alphabet, there was nothing to attract his attention, to excite his curiosity, to delight his mind, or to reward his efforts. The life, the zest, the eagerness with which all children, except natural-born idiots, seek for real objects, aski their names, or catch them without asking, never

enlivened this process. The times of the lessons were seasons of suspended animation. The child was taught not to think. His eyes and mind were directed to objects as little interesting as so many grains of sand. For the time being, he was banished from this world into the realms of vacuity. By the letters and abs, no glimmer of an idea was excited in the child's mind, and when he was put into words and short sentences, he found. as the general rule, that the letters had all changed their names, without any act of the Legislature. Were the common objects of nature or of art,—animals, trees, flowers, fruits, articles of furniture and of dress, implements of trade, etc., etc., learned as slowly as this, an individual would hardly be able to name the objects immediately around him during the first century of his existence; and antediluvian longevity would find him inquiring the names of things now familiar to a child. But all who have arrived at middle life, and been educated in this community. know bitterly what the 'old method' means.

"By the 'new method,' a book is used which contains, short, familiar words, which are the names of pleasant objects or qualities, or suggest the idea of agreeable actions. A simple story is told, or some inquiry is made, in which a particular word is used, and when the child's attention is gained and his interest excited, the word is shown to him, as a whole. He is made to speak it, and is told that the written or printed object means what we mean when we speak the word; and that if he will learn words, he can read such stories in books as he has heard, or speak to people a hundred miles distant from him, or that he can do some other of the hundred wonderful things which belong to reading, and which even a child can be made to understand. Words are shown. which excite pleasant images when spoken, and

after a little while, if the instruction is judiciously managed, the child comes to look upon a book as a magic casket, full of varied and beautiful treasures, which he longs to see. Pleasant associations with the book, the school, and the teacher, are created. The idea that every word has a signification is kept perpetually before his mind, until he looks habitually for a meaning in printed words, as much as he does in those spoken ones, which are addressed to him. His mind is kept in an active, thinking state. The time never is, when he looks at the words in a book without going out, in imagination, to things, actions, or relations, beyond the book. He is not stultified as he is when compelled to look at letters and particles, for a year, which are almost nothing in themselves and suggest nothing beyond themselves. After a number of words have been taught in this way,-more or less, according to the capacities of the child, but ordinarily, I should say, less than a hundred,—some of the letters are pointed out. In subsequent lessons the attention is turned more and more to the letters, until all are learned."

There is no occasion to quote from the forty pages devoted to this subject in the "Rejoinder of the Masters," nor from the almost equal space given to it in the "Answer" of Mr. Mann. It now becomes little more than a personal quarrel between the two forces as to which has outraged and misrepresented the other most brutally or skillfully, as you please, and with that we have no concern. The three presentations here made show the relative positions of the contestants. In this phase of the discussion, Mr. Mann is at his best and the masters are at their worst and it is due Mr. Mann, in a study of his life, that the section chosen should be that in which he appears to advantage. It has been said with much plainness

in these pages that he was not creditably represented in the personal issues raised; it is only fair that the professional side be presented, for in that

he had every advantage.

Time has placed him upon the educational throne. In the grounds in front of the State House stand two statues—one of Daniel Webster and the other of Horace Mann, the only person in Massachusetts whose antagonism in speechand politics led to Mr. Webster's thorough discomfiture. Their differences are forgotten, and admirers of the statesman-orator and of the statesman-educator honor them equally. Mr. Mann's statue is in the most commanding spot in the city of Boston where his fame is at its height and the Boston masters of half a century have been rearing immortal monuments to the wisdom and devotion of the greatest educator of his time. Nowhere are his praises sung more spiritedly in this memorial year than by the schools in which children are ennobled and inspired intellectually and morally by the Boston masters and their corps of assistants. As the statues of Webster and Mann stand side by side, placed there by the same authorities, admirers of both, so the Boston schools of to-day are monuments to Mr. Mann and the masters who are alike respected for their service. The men of Massachusetts in this hour of her commercial, educational and civic grandeur are the "next generation,"

THE CLIENTS OF HORACE MANN.

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